

# **Audit Committee Meeting**

Friday, October 20, 2017 9:00 a.m.

Council Chambers, Town Hall 359 Main Street

# Agenda

#### 1. Approval of Agenda

### 2. Approval of Minutes:

a. Audit Committee Meeting, September 15, 2017

#### 3. Question Period

Procedure: A thirty-minute time period will be provided for members of the public to address the Audit Committee regarding questions, concerns and/or ideas. Each person will have a maximum of two minutes to address the Committee with a second two-minute time period provided if there is time remaining within the thirty-minute Public Input/Question Period timeframe

#### 4. Unfinished Business:

- a. Audit Committee Operational Plan Issues
- b. Re-Appointment of Town Auditor

#### 5. New Business:

a. 2<sup>nd</sup> Quarter Variance Report



- 6. Next Regular Meeting Friday, January 19, 2018
- 7. Adjournment

#### **REQUEST FOR DECISION 060-2017**

Title: Appoint Auditor – Fiscal 2017/18

Date: 2017-10-20 Department: Finance



# **SUMMARY**

## Appointment of External Audit Firm – Fiscal 2017/18

Annually Council appoints an external auditor to conduct the required audit of the financial records and financial statements of the Town of Wolfville. In fiscal 2014/15, PricewaterhouseCoopers (PwC) was successful in their response to the Town's Request for Proposal – Audit Services. The firm has now conducted the audit of the 2014/15, 2015/16 and 2016/17 fiscal years.

In accordance with the terms of the RFP, the successful proponent would be eligible for reappointment annually for four consecutive fiscal years. This RFD deals with year 4 of this term.

#### **DRAFT MOTION:**

The Audit Committee recommend that Council appoint PricewaterhouseCoopers (PwC) as the Town's Auditor for the fiscal year ending March 31, 2018.

#### **REQUEST FOR DECISION 060-2017**

Title: Appoint Auditor – Fiscal 2017/18

Date: 2017-10-20 Department: Finance



#### 1) CAO COMMENTS

None provided at this time.

#### 2) LEGISLATIVE AUTHORITY

MGA 42 (1)

#### 3) STAFF RECOMMENDATION

That PwC be reappointed as the Town's auditor for the fiscal year 2017/18..

#### 4) REFERENCES AND ATTACHMENTS

None provided

#### 5) DISCUSSION

In fiscal 2014/15, PricewaterhouseCoopers (PwC) was successful in their response to the Town's Request for Proposal – Audit Services.

In accordance with the terms of the RFP, the successful proponent would be *eligible for reappointment* annually for *four consecutive fiscal years*. *Reappointment is conditional* on an assessment of whether the fees and service were satisfactory for the audit of the immediately preceding fiscal year.

- In terms of service, there were no issues from a staff standpoint. The firm provided an
  innovative tool to help facilitate the exchange of working papers prior to the commencement of
  field work. There were fewer scheduling issues during the audit earlier this year. Although
  town staff were unable to be ready for fieldwork before the end of May, ultimately the goal of
  having audited financial statements ready for approval by July Council was achieved.
- The fess billed for the audit were as quoted in their response to the RFP, with the exception of a fee for assistance in preparing the final copy of the statements. The cost of this extra was \$875, HST extra. It should be noted Town staff prepare the draft financial statements, with PwC using the draft to create the final formatted version. The fee for this service was reviewed with the Director of Finance before the work was done.
- Total fees for the audit were \$17,036.25, HST extra. This cost is shared between the Town Operating Fund and Water Utility Operating Fund.

For the upcoming year, staff anticipate there will be an additional cost in addition to the dollars noted above. This will relate to possible additional audit procedures/opinion required to meet the provinces new legislation involving travel expense reimbursements. The cost to municipalities for this provincial legislation is not yet known and clearly would not have been known at the time of the 2014 RFP.

#### **REQUEST FOR DECISION 060-2017**

Title: Appoint Auditor – Fiscal 2017/18

Date: 2017-10-20 Department: Finance



#### 6) FINANCIAL IMPLICATIONS

No specific financial implication as the cost of the audit service is adequately covered in the approved 2017/18 budget.

#### 7) REFERENCES TO COUNCIL STRATEGIC PLAN AND TOWN REPORTS

The audit is one of the keys to Council's Strategic Goal of Transparency.

#### 8) COMMUNICATION REQUIREMENTS

Director of Financial Services to advise PwC of reappointment by end of November.

#### 9) ALTERNATIVES

If it was found that the fees or performance of PwC was not satisfactory last year, then Council would have the option to go back to the proponents who responded to the RFP to select a different auditor. Since no issues were encountered in the previous year's audit, then no valid alternative exists for this year.

Title: 2<sup>nd</sup> Quarter Financial Update

Date: 2017-10-20 Department: Finance



## **SUMMARY**

# 2<sup>nd</sup> Quarter Financial Update

This report comprises one of the components of the Town's commitment to transparency and accountability. The process includes quarterly updates that go first to the Audit Committee for questions and review. After that, the report is forwarded to Council (at the next available COW meeting) to complete that step of updating financial results for the Town.

This is the Committee's second look at the Town's financial results, and as such some variances will be similar to items discussed at the last meeting while there are also a number of new variances to review.

DRAFT MOTION: THAT THE AUDIT COMMITTEE FORWARD THE INTERIM FINANCIAL REPORT (AS AT SEPTEMBER 30, 2017) TO THE NOVEMBER 7, 2017 COMMITTEE OF THE WHOLE MEETING.

Title: 2<sup>nd</sup> Quarter Financial Update

Date: 2017-10-20 Department: Finance



#### 1) CAO COMMENTS

None at this time.

#### 2) REFERENCES AND ATTACHMENTS

- 2017/18 Operational Plan, approved by Council March 21, 2017
- 1<sup>st</sup> Quarter Financial Update Information Report

#### 3) PURPOSE OF REPORT

The quarterly financial update is intended to provide the Audit Committee and Council with an overview of how the Town's financial results are doing in comparison to the budgeted expectations up to the most recent quarter end. In addition, it provides an opportunity to update on other financial balances that might otherwise not be reviewed until year end, e.g. outstanding accounts receivables.

Where circumstances warrant, Council can be presented with recommended courses of action to address financial issues. This will usually occur if a significant financial event has occurred, or later in the year as year-end forecasts are developed.

Note that the Audit Committee reviews the full variance report, Divisional and Department breakdown, while only the Divisional Summary moves forward to Council.

#### 4) DISCUSSION

The following information will cover the 2<sup>nd</sup> quarter variance reports for the Town's Operating and Water Utility Operating Funds, updates on the Capital Projects, and updates on outstanding receivables.

#### **Town Operating Fund**

The September 30<sup>th</sup> Financial Variance Report attached focuses on actual results compared to expected budget results for the half of the fiscal year. The monthly breakdown is based on when the revenue or expenditure is planned to occur, not simply a 1/12ths allocation.

Attached is the variance report for the period ended September 30<sup>th</sup>. Included is the summary page of all Town operating activities, accompanied by Divisional and Department breakdowns. The report includes actual to date, budget to date, annual budget, and prior year actual to date. Although not directly related to planned operations for the current year, the prior year comparison is an added piece of data to aid financial analysis. Also now included is the Summary of all Town Operating Fund activities sorted by magnitude of variance from budget. This s a new summary page and provides a different view to present results.

Title: 2<sup>nd</sup> Quarter Financial Update

Date: 2017-10-20 Department: Finance



#### **Town of Wolfville Operating Fund**

	Actual	Budget	Variance
	Sept 30, 2017	Sept 30, 2017	over/(under) budget
Revenues	\$8,278,654	\$8,200,562	\$78,092
Expenditures	4,931,598	5,268,029	(336,431)
(operating/capital & reserves)			
Net Surplus	\$3,347,056	\$2,932,533	\$414,523

As noted in the table, results in the first half of the year are \$414,500 ahead of budget. This compares to a year ago where results were \$409,300 ahead of budget at Sept 30<sup>th</sup>. As is usually the case each year, there are timing differences that, once adjusted for, produce a result that is more reflective of where the Town's results can be expected to be by year end. The following is a high level summary of identified and/or expected timing differences between budget and actual:

#### Timing Difference Reconciliation

Surplus variance, as of Sep 30/17		\$ 414,523
Revenue variance timing adjustments Tax Revenue	(10,300)	(10,300)
Expense variance timing adjustments		
Membership Dues & Fees	(7,200)	
Professional Development	(13,200)	
Marketing	(2,500)	
Insurance	(5,000)	
Repairs & maintenance	(14,000)	
Operational Equip/Supplies	(47,000)	
Contracted Services	9,000	
Partner Contributions	(69,000)	
Debenture Principal	(15,500)	(164,400)
Adjusted Surplus Forecast		\$ 239,823

Title: 2<sup>nd</sup> Quarter Financial Update

Date: 2017-10-20 Department: Finance



The Adjusted Surplus Forecast has increased since the 1<sup>st</sup> update, and now sits at \$239,800 (within 2.4% of total budget). As noted with the 1<sup>st</sup> quarter update, a forecast surplus in this range is a reasonable result for the Town's operations. It also further indicates that the Town is likely to finish the year at, or near, a surplus result.

The adjusted result is still a forecast of a surplus by year end, assuming the timing difference assumptions hold true and all other budget line items continue the same trend as the first three months. Key to future results will be deed transfer tax (i.e. will it continue at the pace to date), winter conditions, final assessment appeals (if any), finalization of Bldg Inspection costs from County of Kings, and other unexpected expenditures. An example of unexpected costs would be related to Kings Transit. We have just received an invoice for \$20,000 for the Town's share of prior year deficits. Although the Town has typically accrued a small liability to cover KTA deficits, this bill results from a restatement of their prior year results in addition to a loss in the most recent year end.

A table containing key Divisional variances > \$5,000 is attached to this report. A number of smaller variances are also noted as they may indicate trends for the balance of the year and/or a significant variance in comparison to that budget line item. Departmental numbers are also available for the Audit Committee to review.

#### **Town Capital Fund**

A summary of capital spending is included in the financial report. Most projects/equipment purchases have been completed. In some instances not all invoices have been received yet, so costs do not yet reflect level of completion. The majority of capital projects this year have come in under budget or are expected to be underbudget once complete.

#### **Water Utility**

The financial report includes results for the Water Utility. As noted in the analysis of Town sewer revenues, the 2<sup>nd</sup> quarter water/sewer billing was higher than usual, and therefore water revenues are essentially back on budget. Finance staff will continue to monitor and review the billings as both the low 1<sup>st</sup> quarter billing and higher 2<sup>nd</sup> quarter billing were unusual in the \$\$ value swing.

Overall operating expenditures are \$44,000 over budget, with the largest variances in the Transmission & Distribution Department. This is also the area where wages are over budget. As noted previously there have been a number of water line breaks which have required both material and time to repair.

#### **Outstanding Taxes**

Title: 2<sup>nd</sup> Quarter Financial Update

Date: 2017-10-20 Department: Finance



Final tax bills were due October 2<sup>nd</sup> and traditionally it takes the month of October before staff have a good handle on unexpected arrears. As of the date of this report, arrears are higher than they were a year ago at this time.

Nine Preliminary Notice of Tax Sale were issued in September. Of these:

- One account has been paid in full
- One owner has contacted us to say they will try to pay monthly, and they expect to be able to pay all arrears in March 2018
- One owner has contacted the office to indicate they are looking at financing options to obtain funds to pay
- One notice has gone unclaimed thru mail system
- Staff have yet to hear from five others.

The Tax Sale Process will proceed for any accounts not paid, or owners who have not made reasonable payment arrangements, by end of this month. It is anticipated that the actual tax sale date will be March or April next year. This allows time for the steps outlined in the MGA, including title searches and further notifications, public advertisement and actual date of sale.

#### **Other Updates**

- The WCB is currently conducting an audit of the 2014, 2015, and 2016 years.
- All required provincial reporting has been completed including FIR, SOE, CIP, Annual AER
- UARB filings are o/s and will be submitted before end of October.
- G.A. Isenor Consulting has been engaged to carry out the Town's water rate study. Staff have a
  list of documents to provide the consultant, after which further updates on the process will be
  provided.
- Insurance RFP Process expected in January/February
- Fees Policy will require review review and input by Audit Committee (per Ops Plan) as part of 2018/19 Budget Process

#### 5) FINANCIAL IMPLICATIONS

N/A.

#### 6) REFERENCES TO COUNCIL STRATEGIC PLAN AND TOWN REPORTS

No specific references provided. Generally speaking the quarterly financial updates help to provide transparency and accountability. In addition, where variances are materially significant, the reports can assist Council in ensuring projects/programs are affordable, and enhance the organizations ability to Stay the Course.

Title: 2<sup>nd</sup> Quarter Financial Update

Date: 2017-10-20 Department: Finance



#### 7) COMMUNICATION REQUIREMENTS

This document and associated report are part of Council's communication and accountability to the public. No other specific communications considered at this time

#### 8) FUTURE COUNCIL INVOLVEMENT

After review by Audit Committee, this report and related financial statements will be forwarded to COW top complete the reporting cycle.

# Interim Financial Variance Report Town of Wolfville As at September 30, 2017



A cultivated experience for the mind, body, and soil

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#### GP-2013 Wolfville Town Operating Fund For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual	Budget		Budget	Actual
	9/30/2017	9/30/2017	VARIANCE	3/31/2018	9/30/2016
	0/00/2017	0,00,2011	***************************************		
<u>REVENUES</u>					
Taxes and grants in lieu of taxes	\$7,611,930	\$7,539,568	\$72,362	\$8,598,500	\$7,353,261
Cost sharing recoveries	264,650	268,900	(4,250)	537,800	261,024
Sewer charges	194,072	201,500	(7,428)	403,000	172,690
Sale of services and other					
revenue	130,179	131,794	(1,615)	262,400	154,834
Provincial & Federal Grants	77,823	58,800	19,023	95,400	93,370
	<u>8,278,654</u>	<u>8,200,562</u>	<u>78,092</u>	<u>9,897,100</u>	<u>8,035,179</u>
EVDENCEO					
EXPENSES	4 040 007	4 442 046	(62.040)	2 100 800	4.052.640
Salary and wages	1,049,897	1,113,816	(63,919)	2,100,800	1,052,619
Employee Benefits	197,494	204,154	(6,660)	393,800	194,141
Meetings, Meals and Travel	5,273	11,308	(6,035)	24,300	8,023
Professional Development	32,454	45,654	(13,200)	78,600	22,085
Membership Dues & Fees	9,400	18,350	(8,950)	20,600	11,477
Supplies	40.500	40.050	(4.440)	22.222	(75)
Advertising	12,502	16,950	(4,448)	28,900	7,077
Telecommunications	20,908	29,631	(8,723)	58,100	25,503
Office Expense	30,559	35,671	(5,112)	67,900	23,125
Legal	16,444	24,700	(8,256)	50,200	33,096
Insurance	73,453	58,200	15,253	65,400	52,372
Marketing and Communications	2,066	7,000	(4,934)	10,500	2,829
Audit	609	04.000	609	13,500	975
Stipends & Honorariums	83,242	84,980	(1,738)	181,200	67,367
Miscellaneous	1,104	700	404	1,500	1,702
Heat	3,943	3,800	143	25,300	2,614
Utilities	56,078	66,752	(10,674)	136,500	46,256
Repairs and Maintenance	21,831	50,155	(28,324)	76,300	23,605
Vehicle Fuel	16,295	26,650	(10,355)	50,900	15,344
Vehicle Repairs & Maintenance	61,769	61,375	394	117,900	64,154
Vehicle Insurance	9,997	11,500	(1,503)	11,500	9,510
Operational Equip & Supplies	240,304	315,790	(75,486)	491,000	185,553
Equipment Maintenance	5,790	8,000	(2,210)	12,000	6,515
Equipment Rentals	00.440	00.400	(4.077)	40.400	2,155
Program Expenditures	29,113	33,190	(4,077)	46,400	16,710
Contracted Services	1,433,888	1,456,099	(22,211)	2,570,200	1,233,921
Grants to Organizations	73,450	77,900	(4,450)	133,400	150,100
Licenses and Permits	77.004	70.000	(0.00)	3,300	70.000
Tax Exemptions	77,034	78,000	(966)	78,000	73,903
Election	000 505	040.704	(40.040)	4 050 000	8,304
Partner Contributions	800,565	849,781	(49,216)	1,652,600	757,793
Other debt charges	10,841	10,000	841	10,000	12,463
Doubtful accounts allowance			<del></del>	2,500	
	4,376,303	4,700,106	(323,803)	8,513,100	4,111,216
Net Operational Surplus	3,902,351	3,500,456	401,895	1,384,000	3,923,963
Net Operational outplus	3,302,331	3,300,430	401,000	1,504,000	3,323,303
CAPITAL PROGRAM & RESERVES					
Debenture principal	492,016	507,600	(15,584)	507,600	421,099
Debenture interest	63,279	60,323	2,956	142,100	48,660
Operating reserves	,	•	,	(180,400)	,
Capital Reserves				914,700	
•	555,295	567,923	(12,628)	1,384,000	469,759
		· · · · · · · · · · · · · · · · · · ·	, , ,	- ,	
NET SURPLUS (DEFICIT)	3,347,056	2,932,533	414,523		3,454,204

#### GP-2013 Wolfville Town Operating Fund For the Six Months Ending Saturday, September 30, 2017

Revenues		Financial Results To			Annual	Previous Year
Taxes and grants in lieu of taxes         \$7,611,930         \$7,539,568         \$7,2362         \$8,596,500         \$7,353,261           Coots sharing recoveries         284,650         288,900         (4,250)         537,800         \$21,024           Sewer charges         194,072         201,500         (7,428)         403,000         172,690           Sale of services and other revenue         130,179         131,794         (1,615)         262,400         154,834           Provincial & Federal Grants         3,0179         131,794         (1,615)         262,400         154,834           Provincial & Federal Grants         3,0179         131,794         19,023         98,400         33,337           EXPENSES - SORTED BY LARGEST TO SMALLEST VARIAGE         Insurance         73,453         58,200         15,253         65,400         52,372           Chher debt charges         10,814         10,000         841         10,000         9.93         11,000         41,1500         9.93           Miscellaneous         1,104         700         404         1,500         9.96         13,500         9.95           Vehicle Repairs & Maintenance         61,769         61,375         394         117,900         64,154           Exemptions	-	Actual	Budget	VARIANCE	Budget	Actual
Taxes and grants in lieu of taxes         \$7,611,930         \$7,539,568         \$7,232,62         \$8,980,500         \$7,353,261           Coots sharing recoveries         284,650         286,890         (4,250)         537,800         \$21,024           Sewer charges         194,072         201,500         (7,428)         403,000         172,690           Sale of services and other revenue         130,179         131,794         (1,615)         262,400         154,834           Provincial & Federal Grants         3,0179         131,794         (1,615)         262,400         154,834           Provincial & Federal Grants         3,3278         8,200,562         78,092         9,897,100         8,035,779           EXPENSES - SORTED BY LARGEST TO SMALLEST VARIAGE           Insurance         73,453         58,200         15,253         65,400         52,372           Other debt charges         10,841         10,000         841         10,000         12,463           Audit         609         609         13,550         95           Welcide Repairs & Maintenance         61,769         61,375         394         117,000         64,154           Heat         3,943         33,800         143         25,300         79,	DEVENITIES					
Cost sharing recoveries         264,650         268,000         (4,250)         537,800         281,024           Sewer charges         194,072         201,500         (7,428)         403,000         172,690           Sale of services and other revenue         130,179         131,794         (1,615)         262,400         154,834           Provincial & Federal Grants         77,823         58,800         19,023         95,400         93,370           EXPENSES - SORTED BY LARGEST TO SMALLEST VARIANCE           Insurance         73,453         58,200         15,253         65,400         52,372           Other debt charges         10,841         10,000         841         10,000         11,000         12,650           Miscellaneous         1,104         700         404         1,500         1,702           Vehicle Repairs & Maintenance         61,769         61,375         394         117,900         64,154           Heat         3,943         3,800         143         25,300         2,614           Yax Exemptions         77,034         78,000         (966)         78,000         2,614           Yax Exemptions         77,034         78,000         (1,619)         11,500         9,510		\$7 611 930	\$7 539 568	\$72,362	\$8 598 500	\$7 353 261
Sewer charges   194,072   201,500   (7,426)   403,000   172,680   Sale of services and other revenue   130,179   131,704   (1,615)   262,400   154,834   77,823   58,800   19,023   95,5400   93,370   8,278,654   8,200,562   78,092   9,857,100   8,035,776   8,278,654   8,200,562   78,092   9,857,100   8,035,776   8,278,654   8,200,562   78,092   9,857,100   8,035,776   8,278,654   8,200,562   78,092   9,857,100   8,035,776   8,278,654   8,200,562   78,092   9,857,100   8,035,776   8,278,654   8,200,562   78,092   9,857,100   8,035,776   8,278,654   8,200,562   8,200   15,253   65,400   52,372   8,278,644   10,000   841   10,000   12,463   443   444   10,000   12,463   443   444   10,000   444   1,500   444   44	•					
Sale of services and other revenue   130,179   131,794   (1,615)   262,400   154,84   Provincial & Federal Grants   77,823   58,800   19,023   95,400   93,370   8,035,779   8,278,654   8,200,562   78,092   9,897,100   8,035,779   8,005,779   8,						
Provincial & Federal Grants         77.823         58.800         19.023         95.400         93.370           EXPENSES - SORTED BY LARGEST TO SMALLEST VARIANCE         Insurance         78.032         9.897.100         8.035,179           Insurance         73.453         58.200         15.253         65.400         52.372           Other debt charges         10.841         10.000         841         10.000         12.463           Audit         609         609         13.500         975           Miscellaneous         1,104         700         404         1,500         6,1769           Miscellaneous         61,769         61,375         394         117.900         64,154           Heat         3,943         3,800         143         25,300         7,904           Vehicle Insurance         9,997         11,500         (1,503)         11,500         9,510           Stipendis & Honorariums         83,242         84,980         (1,738)         118,200         6,785           Forgara Expenditures         29,113         33,190         (4,077)         46,400         16,710           Adventising         12,502         16,950         (4,448)         28,900         7,707		- ,-	, , , , , , ,	( , - ,	,	,
S,278,654	revenue	130,179	131,794	(1,615)	262,400	154,834
Insurance	Provincial & Federal Grants	77,823	58,800	19,023	95,400	93,370
Insurance   73,453   58,200   15,253   65,400   52,372     Other debt charges   10,841   10,000   841   10,000   12,463     Audit   609   609   13,500   975     Miscellaneous   1,104   700   404   1,500   1,700     Wehicle Repairs & Maintenance   61,769   61,375   394   11,700   64,154     Heat   3,943   3,800   143   25,300   2,614     Hax Exemptions   77,034   78,000   (966)   78,000   73,903     Vehicle Insurance   9,997   11,500   (1,503)   11,500   9,510     Stipends & Honorariums   83,242   84,980   (1,738)   181,200   67,367     Equipment Maintenance   5,790   8,000   (2,210)   12,000   6,515     Program Expenditures   29,113   33,190   (4,077)   46,400   16,710     Advertising   12,502   16,950   (4,448)   28,900   7,077     Grants to Organizations   73,450   77,900   (4,450)   133,400   150,100     Marketing and Communications   2,066   7,000   (4,934)   10,500   2,829     Office Expense   30,559   35,671   (5,112)   67,900   23,125     Meetings, Meals and Travel   5,273   11,308   (6,035)   24,300   8,023     Employee Benefits   197,494   204,154   (6,660)   339,800   194,141     Legal   16,444   24,700   (8,256)   50,200   33,096     Telecommunications   20,908   29,631   (8,723)   58,100   25,503     Membership Dues & Fees   9,400   18,350   (8,950)   20,600   11,477     Vehicle Fuel   16,295   26,650   (10,355)   50,900   15,344     Utilities   56,078   66,752   (10,674)   136,500   46,256     Professional Development   32,454   45,654   (13,200)   78,600   22,085     Professional Development   32,454   45,654   (13,200)   78,600   22,085     Professional Development   32,454   45,654   (13,200)   78,600   22,085     Professional Development   32,454   45,654   (13,200)   78,600   20,085     Profes	_	8,278,654	8,200,562	78,092	9,897,100	8,035,179
Insurance   73,453   58,200   15,253   65,400   52,372     Other debt charges   10,841   10,000   841   10,000   12,463     Audit   609   609   13,500   975     Miscellaneous   1,104   700   404   1,500   1,700     Wehicle Repairs & Maintenance   61,769   61,375   394   11,700   64,154     Heat   3,943   3,800   143   25,300   2,614     Hax Exemptions   77,034   78,000   (966)   78,000   73,903     Vehicle Insurance   9,997   11,500   (1,503)   11,500   9,510     Stipends & Honorariums   83,242   84,980   (1,738)   181,200   67,367     Equipment Maintenance   5,790   8,000   (2,210)   12,000   6,515     Program Expenditures   29,113   33,190   (4,077)   46,400   16,710     Advertising   12,502   16,950   (4,448)   28,900   7,077     Grants to Organizations   73,450   77,900   (4,450)   133,400   150,100     Marketing and Communications   2,066   7,000   (4,934)   10,500   2,829     Office Expense   30,559   35,671   (5,112)   67,900   23,125     Meetings, Meals and Travel   5,273   11,308   (6,035)   24,300   8,023     Employee Benefits   197,494   204,154   (6,660)   339,800   194,141     Legal   16,444   24,700   (8,256)   50,200   33,096     Telecommunications   20,908   29,631   (8,723)   58,100   25,503     Membership Dues & Fees   9,400   18,350   (8,950)   20,600   11,477     Vehicle Fuel   16,295   26,650   (10,355)   50,900   15,344     Utilities   56,078   66,752   (10,674)   136,500   46,256     Professional Development   32,454   45,654   (13,200)   78,600   22,085     Professional Development   32,454   45,654   (13,200)   78,600   22,085     Professional Development   32,454   45,654   (13,200)   78,600   22,085     Professional Development   32,454   45,654   (13,200)   78,600   20,085     Profes	EXPENSES - SORTED BY LARGI	EST TO SMALLES	T VARIANCE			
Other debt charges         10,841         10,000         841         10,000         12,463           Audit         609         13,500         975           Miscellaneous         1,104         700         404         1,500         1,702           Vehicle Repairs & Maintenance         61,769         61,375         394         117,900         64,154           Heat         3,943         3,800         143         25,300         2,614           Tax Exemptions         77,034         78,000         (966)         78,000         73,903           Vehicle Insurance         9,997         11,500         (1,503)         11,500         9,510           Stipends & Honorariums         33,242         84,980         (1,738)         181,200         67,367           Equipment Maintenance         5,790         8,000         (2,210)         12,000         6,515           Forgarma Expenditures         29,113         33,190         (4,077)         46,400         16,710           Advertising         12,502         16,950         (4,448)         28,900         7,077           Grants to Organizations         73,450         77,900         (4,450)         133,400         150,100           Marketising a	_			15,253	65,400	52,372
Audit         609         609         13,500         975           Miscellaneous         1,104         700         404         1,500         1,702           Vehicle Repairs & Maintenance         61,769         61,375         394         117,900         64,154           Heat         3,943         3,800         143         25,300         2,614           Tax Exemptions         77,034         78,000         (966)         78,000         73,903           Vehicle Insurance         9,997         11,500         (1,503)         11,500         9,510           Stipends & Honorariums         83,242         84,980         (1,738)         181,200         67,367           Equipment Maintenance         5,790         8,000         (2,210)         11,000         6,515           Program Expenditures         29,113         33,190         (4,077)         46,400         16,716           Advertising         12,502         16,950         (4,448)         28,900         7,077           Grants to Organizations         73,450         77,900         (4,450)         133,400         150,100           Marketing and Communications         2,066         7,000         (4,439)         10,500         2,2829	Other debt charges					
Vehicle Repairs & Maintenance         61,769         61,375         394         117,900         64,154           Heat         3,943         3,800         143         25,300         2,614           Tax Exemptions         77,034         78,000         (966)         78,000         73,903           Vehicle Insurance         9,997         11,500         (1,503)         11,500         9,510           Stipends & Honorariums         83,242         84,980         (1,738)         181,200         67,367           Equipment Maintenance         5,790         8,000         (2,210)         12,000         6,515           Program Expenditures         29,113         33,190         (4,077)         46,400         16,710           Advertising         12,502         16,9650         (4,448)         28,900         7,077           Grants to Organizations         73,450         77,900         (4,450)         133,400         150,100           Marketing and Communications         2,066         7,000         (4,934)         10,500         2,829           Office Expense         30,559         35,671         (5,112)         67,900         23,125           Meetings, Meals and Travel         52,73         11,308         (6,035)<	_			609		
Heat	Miscellaneous	1,104	700	404	1,500	1,702
Tax Exemptions         77,034         78,000         (966)         78,000         73,903           Vehicle Insurance         9,997         11,500         (1,503)         11,500         9,510           Stipends & Honorariums         83,242         84,980         (1,738)         181,200         67,367           Equipment Maintenance         5,790         8,000         (2,210)         12,000         6,515           Program Expenditures         29,113         33,190         (4,077)         46,400         16,710           Advertising         12,502         16,950         (4,448)         28,900         7,077           Grants to Organizations         73,450         77,900         (4,450)         133,400         150,100           Marketing and Communications         2,066         7,000         (4,436)         133,400         150,100           Office Expense         30,559         35,671         (5,112)         67,900         23,125           Meetings, Meals and Travel         5,273         11,308         (6,035)         24,300         8,023           Telecommunications         20,908         29,831         (8,723)         58,100         25,503           Meetings, Meals and Travel         20,908         29,831 <td>Vehicle Repairs &amp; Maintenance</td> <td></td> <td>61,375</td> <td></td> <td></td> <td></td>	Vehicle Repairs & Maintenance		61,375			
Vehicle Insurance         9,997         11,500         (1,503)         11,500         9,510           Stipends & Honorariums         83,242         84,980         (1,738)         118,1200         67,367           Equipment Maintenance         5,790         8,000         (2,210)         12,000         6,515           Program Expenditures         29,113         33,190         (4,077)         46,400         16,710           Advertising         12,502         16,950         (4,448)         28,900         7,077           Grants to Organizations         73,450         77,900         (4,450)         133,400         150,100           Marketing and Communications         2,066         7,000         (4,934)         10,500         2,829           Office Expense         30,559         35,671         (5,112)         67,900         23,125           Meetings, Meals and Travel         5,273         11,308         (6,035)         24,300         8,023           Employee Benefits         197,494         204,154         (6,660)         393,800         194,141           Legal         16,444         24,700         (8,256)         50,200         30,906           Telecommunications         20,908         29,631						
Stipends & Honorariums         83,242         84,980         (1,738)         181,200         67,367           Equipment Maintenance         5,790         8,000         (2,210)         12,000         6,515           Program Expenditures         29,113         33,190         (4,077)         46,400         16,710           Advertising         12,502         16,950         (4,448)         28,900         7,077           Grants to Organizations         73,450         77,900         (4,450)         133,400         150,100           Marketing and Communications         2,066         7,000         (4,934)         10,500         2,829           Office Expense         30,559         35,671         (5,112)         67,900         23,125           Meetings, Meals and Travel         5,273         11,308         (6,035)         24,300         8,023           Employee Benefits         197,494         204,154         (6,660)         393,800         194,141           Legal         16,444         24,700         (8,256)         50,200         33,096           Telecommunications         20,908         29,631         (8,723)         58,100         25,503           Membership Dues & Fees         9,400         18,350	•			, ,		
Equipment Maintenance         5,790         8,000         (2,210)         12,000         6,515           Program Expenditures         29,113         33,190         (4,077)         46,400         16,710           Advertising         12,502         16,950         (4,448)         28,900         7,077           Grants to Organizations         73,450         77,900         (4,450)         133,400         150,100           Marketing and Communications         2,066         7,000         (4,934)         10,500         2,829           Office Expense         30,559         35,671         (5,112)         67,900         23,125           Meetings, Meals and Travel         5,273         11,308         (6,035)         24,300         8,023           Employee Benefits         197,494         204,154         (6,660)         393,800         194,141           Legal         16,444         24,700         (8,256)         50,200         33,096           Telecommunications         20,908         29,631         (8,723)         58,100         25,503           Membership Dues & Fees         9,400         18,350         (8,950)         20,600         11,477           Vehicle Fuel         16,295         26,650         (10,67				· ·		
Program Expenditures         29,113         33,190         (4,077)         46,400         16,710           Advertising         12,502         16,950         (4,448)         28,900         7,077           Grants to Organizations         73,450         77,900         (4,450)         133,400         150,100           Marketing and Communications         2,066         7,000         (4,934)         10,500         2,829           Office Expense         30,559         35,671         (5,112)         67,900         23,125           Meetings, Meals and Travel         5,273         11,308         (6,035)         24,300         8,023           Employee Benefits         197,494         204,154         (6,660)         393,800         194,141           Legal         16,444         24,700         (8,256)         50,200         33,096           Telecommunications         20,908         29,631         (8,723)         58,100         25,503           Membership Dues & Fees         9,400         18,350         (8,950)         20,600         11,477           Vehicle Fuel         16,295         26,650         (10,355)         50,900         15,344           Utilities         56,078         66,752         (10,674)				• • • • • • • • • • • • • • • • • • • •		
Advertising         12,502         16,950         (4,448)         28,900         7,077           Grants to Organizations         73,450         77,900         (4,450)         133,400         150,100           Marketing and Communications         2,066         7,000         (4,934)         10,500         2,829           Office Expense         30,559         35,671         (5,112)         67,900         23,125           Meetings, Meals and Travel         5,273         11,308         (6,035)         24,300         8,023           Employee Benefits         197,494         204,154         (6,660)         393,800         194,141           Legal         16,444         24,700         (8,256)         50,200         33,096           Telecommunications         20,908         29,631         (8,723)         58,100         25,503           Membership Dues & Fees         9,400         18,350         (8,950)         20,600         11,477           Vehicle Fuel         16,295         26,650         (10,355)         50,900         15,344           Utilities         56,078         66,752         (10,674)         136,500         46,256           Cortracted Services         1,433,888         1,456,099         (22,11)						
Grants to Organizations         73,450         77,900         (4,450)         133,400         150,100           Marketing and Communications         2,066         7,000         (4,934)         10,500         2,829           Office Expense         30,559         35,671         (5,112)         67,900         23,125           Meetings, Meals and Travel         5,273         11,308         (6,035)         24,300         8,023           Employee Benefits         197,494         204,154         (6,660)         393,800         194,141           Legal         16,444         24,700         (8,256)         50,200         33,906           Telecommunications         20,908         29,631         (8,723)         58,100         25,503           Membership Dues & Fees         9,400         18,3550         (8,950)         20,600         11,477           Vehicle Fuel         16,295         26,650         (10,555)         50,900         15,344           Utilities         56,078         66,752         (10,674)         136,500         46,256           Professional Development         32,454         45,609         (22,211)         2,570,200         1,233,921           Repairs and Maintenance         21,831         50,155	•					
Marketing and Communications Office Expense         2,066         7,000         (4,934)         10,500         2,829           Office Expense         30,559         35,671         (5,112)         67,900         23,125           Meetings, Meals and Travel         5,273         11,308         (6,635)         24,300         8,023           Employee Benefits         197,494         204,154         (6,660)         393,800         194,141           Legal         16,444         24,700         (8,256)         50,200         33,096           Telecommunications         20,908         29,631         (8,723)         58,100         25,503           Membership Dues & Fees         9,400         18,350         (8,950)         20,600         11,477           Vehicle Fuel         16,295         26,650         (10,355)         50,900         15,344           Utilities         56,078         66,752         (10,674)         136,500         46,256           Contracted Services         1,433,888         1,456,099         (22,211)         2,570,200         1,233,921           Repairs and Maintenance         21,831         50,155         (28,324)         76,300         23,605           Partner Contributions         800,565 <t< td=""><td>•</td><td></td><td></td><td></td><td></td><td></td></t<>	•					
Office Expense         30,559         35,671         (5,112)         67,900         23,125           Meetings, Meals and Travel         5,273         11,308         (6,035)         24,300         8,023           Employee Benefits         197,494         204,154         (6,660)         393,800         194,141           Legal         16,444         24,700         (8,256)         50,200         33,096           Telecommunications         20,908         29,631         (8,723)         58,100         25,503           Membership Dues & Fees         9,400         18,350         (8,950)         20,600         11,477           Vehicle Fuel         16,295         26,650         (10,355)         50,900         15,344           Utilities         56,078         66,752         (10,674)         136,500         46,256           Professional Development         32,454         45,654         (13,200)         78,600         22,085           Contracted Services         1,433,888         1,456,099         (22,211)         2,570,200         1,233,921           Repairs and Maintenance         21,831         50,155         (28,324)         76,300         23,605           Partner Contributions         800,565         849,781						
Meetings, Meals and Travel         5,273         11,308         (6,035)         24,300         8,023           Employee Benefits         197,494         204,154         (6,660)         393,800         194,141           Legal         16,444         24,700         (8,256)         50,200         33,096           Telecommunications         20,908         29,631         (8,723)         58,100         25,503           Membership Dues & Fees         9,400         18,350         (8,950)         20,600         11,477           Vehicle Fuel         16,295         26,650         (10,355)         50,900         15,344           Utilities         56,078         66,752         (10,674)         136,500         46,256           Professional Development         32,454         45,654         (13,200)         78,600         22,085           Contracted Services         1,433,888         1,456,099         (22,211)         2,570,200         1,233,921           Repairs and Maintenance         21,831         50,155         (28,324)         76,300         23,605           Partner Contributions         800,565         849,781         (49,216)         1,652,600         757,793           Salary and wages         1,049,897         1,				, , ,		
Employee Benefits         197,494         204,154         (6,660)         393,800         194,141           Legal         16,444         24,700         (8,256)         50,200         33,096           Telecommunications         20,908         29,631         (8,723)         58,100         25,503           Membership Dues & Fees         9,400         18,350         (8,950)         20,600         11,477           Vehicle Fuel         16,295         26,650         (10,355)         50,900         15,344           Utilities         56,078         66,752         (10,674)         136,500         46,256           Professional Development         32,454         45,654         (13,200)         78,600         22,085           Contracted Services         1,433,888         1,456,099         (22,211)         2,570,200         1,233,921           Repairs and Maintenance         21,831         50,155         (28,324)         76,300         23,605           Partner Contributions         800,565         849,781         (49,216)         1,652,600         757,793           Salary and wages         1,049,897         1,113,816         (63,919)         2,100,800         1,052,619           Operational Equip & Supplies         240,304	· · · · · · · · · · · · · · · · · · ·			• • •		
Legal         16,444         24,700         (8,256)         50,200         33,096           Telecommunications         20,908         29,631         (8,723)         58,100         25,503           Membership Dues & Fees         9,400         18,350         (8,950)         20,600         11,477           Vehicle Fuel         16,295         26,650         (10,355)         50,900         15,344           Utilities         56,078         66,752         (10,674)         136,500         46,256           Professional Development         32,454         45,654         (13,200)         78,600         22,085           Contracted Services         1,433,888         1,456,099         (22,211)         2,570,200         1,233,921           Repairs and Maintenance         21,831         50,155         (28,324)         76,300         23,605           Partner Contributions         800,565         849,781         (49,216)         1,652,600         757,793           Salary and wages         1,049,897         1,113,816         (63,919)         2,100,800         1,55,619           Operational Equip & Supplies         240,304         315,790         (75,486)         491,000         185,553           Supplies         2         3,	<b>G</b> 1					
Telecommunications   20,908   29,631   (8,723)   58,100   25,503						
Membership Dues & Fees         9,400         18,350         (8,950)         20,600         11,477           Vehicle Fuel         16,295         26,650         (10,355)         50,900         15,344           Utilities         56,078         66,752         (10,674)         136,500         46,256           Professional Development         32,454         45,654         (13,200)         78,600         22,085           Contracted Services         1,433,888         1,456,099         (22,211)         2,570,200         1,233,921           Repairs and Maintenance         21,831         50,155         (28,324)         76,300         23,605           Partner Contributions         800,565         849,781         (49,216)         1,652,600         757,793           Salary and wages         1,049,897         1,113,816         (63,919)         2,100,800         1,052,619           Operational Equip & Supplies         240,304         315,790         (75,486)         491,000         185,553           Supplies         2         3,300         2,500         2,500         2,500         2,500           Election         2         2,500         3,300         3,300         3,300         3,300         3,300         3,300	<del>-</del>					
Vehicle Fuel         16,295         26,650         (10,355)         50,900         15,344           Utilities         56,078         66,752         (10,674)         136,500         46,256           Professional Development         32,454         45,654         (13,200)         78,600         22,085           Contracted Services         1,433,888         1,456,099         (22,211)         2,570,200         1,233,921           Repairs and Maintenance         21,831         50,155         (28,324)         76,300         23,605           Partner Contributions         800,565         849,781         (49,216)         1,652,600         757,793           Salary and wages         1,049,897         1,113,816         (63,919)         2,100,800         1,052,619           Operational Equip & Supplies         240,304         315,790         (75,486)         491,000         185,553           Supplies         2         3,300         2,155         2,155         2,155           Licenses and Permits         3,300         3,300         2,250         3,304           Election         4,376,303         4,700,106         (323,803)         8,513,100         4,111,216           Net Operational Surplus         3,902,351         3,500,456 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Utilities         56,078         66,752         (10,674)         136,500         46,256           Professional Development         32,454         45,654         (13,200)         78,600         22,085           Contracted Services         1,433,888         1,456,099         (22,211)         2,570,200         1,233,921           Repairs and Maintenance         21,831         50,155         (28,324)         76,300         23,605           Partner Contributions         800,565         849,781         (49,216)         1,652,600         757,793           Salary and wages         1,049,897         1,113,816         (63,919)         2,100,800         1,052,619           Operational Equip & Supplies         240,304         315,790         (75,486)         491,000         185,553           Supplies         2         240,304         315,790         (75,486)         491,000         185,553           Supplies         3         3,300         3,300         1,300         1,300         1,300           Election         3         3,300         3,300         1,300         3,300         1,300         4,111,216           Net Operational Surplus         3,902,351         3,500,456         401,895         1,384,000         3,923,963 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>	•					
Contracted Services         1,433,888         1,456,099         (22,211)         2,570,200         1,233,921           Repairs and Maintenance         21,831         50,155         (28,324)         76,300         23,605           Partner Contributions         800,565         849,781         (49,216)         1,652,600         757,793           Salary and wages         1,049,897         1,113,816         (63,919)         2,100,800         1,052,619           Operational Equip & Supplies         240,304         315,790         (75,486)         491,000         185,553           Supplies         (75)         (75)         (75)         (75)         (75)         (75)           Equipment Rentals         (75)         (75)         (75)         (75)         (75)         (75)         (75)           Licenses and Permits         (75)	Utilities	56,078	66,752	(10,674)	136,500	
Repairs and Maintenance         21,831         50,155         (28,324)         76,300         23,605           Partner Contributions         800,565         849,781         (49,216)         1,652,600         757,793           Salary and wages         1,049,897         1,113,816         (63,919)         2,100,800         1,052,619           Operational Equip & Supplies         240,304         315,790         (75,486)         491,000         185,553           Supplies         (75)         (75,486)         491,000         185,553         (75)           Equipment Rentals         (75)         (75,486)         3,300         2,155         (75)         (75,486)         491,000         185,553         (75)<	Professional Development	32,454	45,654	(13,200)	78,600	22,085
Partner Contributions         800,565         849,781         (49,216)         1,652,600         757,793           Salary and wages         1,049,897         1,113,816         (63,919)         2,100,800         1,052,619           Operational Equip & Supplies         240,304         315,790         (75,486)         491,000         185,553           Supplies         Equipment Rentals         1,755           Licenses and Permits         1,3300         1,255           Licenses and Permits         2,500           Election         Doubtful accounts allowance         2,500           4,376,303         4,700,106         (323,803)         8,513,100         4,111,216           Net Operational Surplus         3,902,351         3,500,456         401,895         1,384,000         3,923,963           CAPITAL PROGRAM & RESERVES         Debenture principal         492,016         507,600         (15,584)         507,600         421,099           Debenture interest         63,279         60,323         2,956         142,100         48,660           Operating reserves         Capital Reserves         555,295         567,923         (12,628)         1,384,000	Contracted Services	1,433,888	1,456,099	(22,211)	2,570,200	1,233,921
Salary and wages         1,049,897         1,113,816         (63,919)         2,100,800         1,052,619           Operational Equip & Supplies         240,304         315,790         (75,486)         491,000         185,553           Supplies         (75)         (75)         (75)         (75)         (75)           Equipment Rentals         2,155         (75)         (7						
Operational Equip & Supplies         240,304         315,790         (75,486)         491,000         185,553           Supplies         (75)         (8,304)         (8,304)         (8,304)         (8,304)         (9,304)         (9,304)         (9,304)         (9,750)         (11,1,216)         (9,750)         (9,750)         (15,584)         (13,84,000)         (15,584)         (13,400)         (15,584)         (14,100)         (15,680)         (18,600)         (18,600)         (18,600)         (18,600)         (18,600)         (18,600)         (18,600)         (18,600)         (18,600)         (18,600)<						
Supplies       (75)         Equipment Rentals       2,155         Licenses and Permits       3,300         Election       8,304         Doubtful accounts allowance       2,500         Net Operational Surplus       3,902,351       3,500,456       401,895       1,384,000       3,923,963         CAPITAL PROGRAM & RESERVES       Debenture principal       492,016       507,600       (15,584)       507,600       421,099         Debenture interest       63,279       60,323       2,956       142,100       48,660         Operating reserves       (180,400)       914,700         Capital Reserves       555,295       567,923       (12,628)       1,384,000       469,759						
Equipment Rentals   3,300     Election   8,304     Doubtful accounts allowance   2,500     Doubtful accounts allowance   2,500     A,376,303   A,700,106   (323,803)   8,513,100   A,111,216     Net Operational Surplus   3,902,351   3,500,456   401,895   1,384,000   3,923,963     CAPITAL PROGRAM & RESERVES   Debenture principal   492,016   507,600   (15,584)   507,600   421,099     Debenture interest   63,279   60,323   2,956   142,100   48,660     Operating reserves   (180,400)     Capital Reserves   914,700     S555,295   567,923   (12,628)   1,384,000   469,759		240,304	315,790	(75,486)	491,000	•
Licenses and Permits       3,300         Election       8,304         Doubtful accounts allowance       2,500         4,376,303       4,700,106       (323,803)       8,513,100       4,111,216         Net Operational Surplus       3,902,351       3,500,456       401,895       1,384,000       3,923,963         CAPITAL PROGRAM & RESERVES         Debenture principal       492,016       507,600       (15,584)       507,600       421,099         Debenture interest       63,279       60,323       2,956       142,100       48,660         Operating reserves       (180,400)       469,759         Capital Reserves       914,700         555,295       567,923       (12,628)       1,384,000       469,759						
Election   Doubtful accounts allowance   2,500					2 200	2,155
Doubtful accounts allowance         2,500           4,376,303         4,700,106         (323,803)         8,513,100         4,111,216           Net Operational Surplus         3,902,351         3,500,456         401,895         1,384,000         3,923,963           CAPITAL PROGRAM & RESERVES Debenture principal         492,016         507,600         (15,584)         507,600         421,099           Debenture interest         63,279         60,323         2,956         142,100         48,660           Operating reserves         (180,400)         (180,400)         914,700         469,759           Capital Reserves         555,295         567,923         (12,628)         1,384,000         469,759					3,300	0.204
Net Operational Surplus         3,902,351         3,500,456         401,895         1,384,000         3,923,963           CAPITAL PROGRAM & RESERVES Debenture principal Debenture interest Operating reserves Capital Reserves         492,016         507,600         (15,584)         507,600         421,099           Operating reserves Capital Reserves         (180,400)         48,660           555,295         567,923         (12,628)         1,384,000         469,759					2 500	6,304
Net Operational Surplus         3,902,351         3,500,456         401,895         1,384,000         3,923,963           CAPITAL PROGRAM & RESERVES         Debenture principal         492,016         507,600         (15,584)         507,600         421,099           Debenture interest         63,279         60,323         2,956         142,100         48,660           Operating reserves         (180,400)         914,700           Capital Reserves         555,295         567,923         (12,628)         1,384,000         469,759	Doubtidi accounts allowance	4,376,303	4,700,106	(323,803)		4,111,216
CAPITAL PROGRAM & RESERVES  Debenture principal 492,016 507,600 (15,584) 507,600 421,099  Debenture interest 63,279 60,323 2,956 142,100 48,660  Operating reserves (180,400)  Capital Reserves 914,700  555,295 567,923 (12,628) 1,384,000 469,759	Not One and in 10 1			· · · · · · · · · · · · · · · · · · ·		
Debenture principal         492,016         507,600         (15,584)         507,600         421,099           Debenture interest         63,279         60,323         2,956         142,100         48,660           Operating reserves         (180,400)         914,700           Capital Reserves         555,295         567,923         (12,628)         1,384,000         469,759	Net Operational Surplus	3,902,351	3,500,456	401,895	1,384,000	3,923,963
Debenture principal         492,016         507,600         (15,584)         507,600         421,099           Debenture interest         63,279         60,323         2,956         142,100         48,660           Operating reserves         (180,400)         914,700           Capital Reserves         555,295         567,923         (12,628)         1,384,000         469,759	CAPITAL PROGRAM & RESERVE	:S				
Debenture interest         63,279         60,323         2,956         142,100         48,660           Operating reserves         (180,400)         914,700           Capital Reserves         555,295         567,923         (12,628)         1,384,000         469,759			507,600	(15,584)	507.600	421,099
Operating reserves     (180,400)       Capital Reserves     914,700       555,295     567,923     (12,628)     1,384,000     469,759						
Capital Reserves         914,700           555,295         567,923         (12,628)         1,384,000         469,759		-,	.,-	,3		-, <del>-</del>
555,295 567,923 (12,628) 1,384,000 469,759						
NET SURPLUS (DEFICIT) 3,347,056 2,932,533 414,523 3,454,204	<del>-</del>	555,295	567,923	(12,628)	1,384,000	469,759
	NET SURPLUS (DEFICIT)	3,347,056	2,932,533	414,523		3,454,204

#### GP-2013 Wolfville GENERAL GOVERNMENT DIVISION For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual	Budget		Budget	Actual
	9/30/2017	9/30/2017	VARIANCE	3/31/2018	9/30/2016
REVENUES					
Taxes and grants in lieu of taxes	\$7,237,016	\$7,159,568	\$77,448	\$8,218,500	\$6,960,132
Cost sharing recoveries	106,764	106,750	14	213,500	105,450
Sale of services and other	·	•		•	•
revenue	54,409	51,834	2,575	92,700	59,056
Provincial & Federal Grants	36,053	36,100	(47)	71,100	36,070
	7,434,242	7,354,252	<u>79,990</u>	8,595,800	7,160,708
EXPENSES					
Salary and wages	227,302	239,755	(12,453)	482,900	236,846
Employee Benefits	41,175	44,994	(3,819)	95,600	39,745
Meetings, Meals and Travel	2,808	3,358	(550)	8,800	2,059
Professional Development	31,359	38,154	(6,795)	63,600	5,696
Membership Dues & Fees	6,171	7,900	(1,729)	7,900	6,675
Advertising	3,634	3,950	(316)	7,900	4,155
Telecommunications	8,296	14,700	(6,404)	29,500	11,484
Office Expense	20,269	23,084	(2,815)	43,500	13,684
Legal	10,406	7,500	2,906	15,000	4,114
Insurance	72,446	57,000	15,446	59,000	51,158
Marketing and Communications	,	,	,	23,000	495
Audit	609		609	13,500	975
Stipends & Honorariums	70,779	71,483	(704)	143,000	54,731
Miscellaneous	1,079	700	379	1,500	1,702
Heat	3,020	2,300	720	12,000	1,891
Utilities	658	594	64	5,700	742
Repairs and Maintenance	3,850	12,850	(9,000)	16,700	4,473
Operational Equip & Supplies	20,827	55,125	(34,298)	80,400	39,159
Contracted Services	78,072	85,012	(6,940)	126,100	60,858
Grants to Organizations		5,000	(5,000)	60,500	80,000
Tax Exemptions	77,034	78,000	(966)	78,000	73,903
Election					8,304
Other debt charges	10,841	10,000	841	10,000	12,463
Doubtful accounts allowance				2,500	
	690,635	761,459	(70,824)	1,363,600	715,312
Net Operational Surplus	6,743,607	6,592,793	150,814	7,232,200	6,445,396
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	6,743,607	6,592,793	150,814	7,232,200	6,445,396

#### GP-2013 Wolfville Legislative For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual	Budget	VARIANCE	Budget	Actual
	9/30/2017	9/30/2017	VARIANCE	3/31/2018	9/30/2016
REVENUES					
EVDENCES					
EXPENSES Employee Benefits	\$1,543	\$1,002	\$541	\$2,000	\$947
Meetings, Meals and Travel	1,238	1,498	(260)	5,000	1,421
Professional Development	7,039	16,884	(9,845)	21,000	2,180
Membership Dues & Fees	4,846	5,000	(154)	5,000	3,751
Advertising	,,,,,,	150	(150)	300	-,
Telecommunications	1,513	4,200	(2,687)	8,400	1,818
Stipends & Honorariums	70,779	71,483	(704)	143,000	54,731
Miscellaneous	1,068	500	`568 <sup>´</sup>	1,100	867
	88,026	100,717	(12,691)	185,800	65,715
Net Operational Surplus	(88,026)	(100,717)	12,691	(185,800)	(65,715)
Not Operational Curpius	(00,020)	(100,717)	12,001	(100,000)	(00,110)
CAPITAL PROGRAM &					
<u>RESERVES</u>					
NET SURPLUS (DEFICIT)	(88,026)	(100,717)	12,691	(185,800)	(65,715)

#### GP-2013 Wolfville General Administration For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES					
EXPENSES Salary and wages	\$128,660	\$130,276	(\$1,616)	\$260,600	\$133,069
Employee Benefits	18,763	19,540	(ψ1,010) (777)	44,700	15,553
Meetings, Meals and Travel	1,173	1,500	(327)	3,000	639
Professional Development	.,	.,000	(02.)	3,555	1,302
Membership Dues & Fees	980	2,500	(1,520)	2,500	2,566
Advertising	3,243	3,500	(257)	7,000	4,155
Telecommunications	3,123	1,950	1,173	3,900	2,127
Office Expense	244	600	(356)	1,200	344
Legal	4,368	7,500	(3,132)	15,000	4,114
Marketing and Communications					495
Contracted Services		5,000	(5,000)	10,000	5,256
Election					8,304
	160,554	172,366	(11,812)	347,900	177,924
Net Operational Surplus	(160,554)	(172,366)	11,812	(347,900)	(177,924)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(160,554)	(172,366)	11,812	(347,900)	(177,924)

#### GP-2013 Wolfville Human Resources For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year Actual
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	9/30/2016
REVENUES					
		-			
EVENUES					
EXPENSES Employee Benefits	\$3,306	\$3,000	\$306	\$6,000	\$2,848
Meetings, Meals and Travel	189	ψ5,000	189	ψ0,000	Ψ2,040
Professional Development	24,319	21,270	3,049	42,600	300
. Advertising	391	·	391		
Office Expense	244		244		244
Legal	6,038		6,038		
Operational Equip & Supplies	1,039	1,300	(261)	8,000	836
Contracted Services	1,502		1,502		
	37,028	25,570	11,458	56,600	4,228
Net Operational Surplus	(37,028)	(25,570)	(11,458)	(56,600)	(4,228)
CAPITAL PROGRAM &					
RESERVES					
NET SURPLUS (DEFICIT)	(37,028)	(25,570)	(11,458)	(56,600)	(4,228)

#### GP-2013 Wolfville Finance For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES Cost sharing recoveries Sale of services and other revenue	\$31,800 650 32,450	\$31,800 600 32,400	50 50	\$63,600 	\$29,000 650 29,650
EXPENSES Salary and wages Employee Benefits Meetings, Meals and Travel Professional Development Membership Dues & Fees Telecommunications Office Expense Audit Miscellaneous Contracted Services	98,620 17,559 208 344 671 1,591 609 10	108,351 21,206 360 400 270 1,210	(9,731) (3,647) (152) (56) 401 381 609 (190) 1,395	220,200 42,400 800 400 600 3,100 13,500 400	103,777 20,397 1,914 358 252 1,222 975 834
Net Operational Surplus	(88,557)	131,997 (99,597)	(10,990)	281,400 (216,600)	129,729 (100,079)
CAPITAL PROGRAM & RESERVES  NET SURPLUS (DEFICIT)	(88,557)	(99,597)	11,040	(216,600)	(100,079)

GP-2013 Wolfville IT For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
Cost sharing recoveries Sale of services and other	\$7,500	\$7,500		\$15,000	\$7,300
revenue	3,450	3,400	50	3,400	
	10,950	10.900	<u>50</u>	<u>18,400</u>	<u>7.300</u>
<u>EXPENSES</u>					
Telecommunications	2,892	2,940	(48)	5,900	3,098
Office Expense	360 47.245	40.005	360	60.400	20.204
Operational Equip & Supplies Contracted Services	17,215 71,644	48,825 74,090	(31,610) (2,446)	62,400 104,400	30,384 52,776
Odmiracioù dervices	92,111	125,855	(33,744)	172,700	86,258
Net Operational Surplus	(81,161)	(114,955)	33,794	(154,300)	(78,958)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(81,161)	(114,955)	33,794	(154,300)	(78,958)

#### GP-2013 Wolfville Common Services For the Six Months Ending Saturday, September 30, 2017

	Financial Results To Actual Budget			Annual Budget	Previous Year Actual
	9/30/2017	9/30/2017	VARIANCE	3/31/2018	9/30/2016
			_		
REVENUES					
Cost sharing recoveries	\$8,250	\$8,250		\$16,500	\$8,250
	8,250	8,250		16,500	8,250
	0,200	9,200		10,000	<u> </u>
<u>EXPENSES</u>					
Salary and wages	22	1,128	(1,106)	2,100	
Employee Benefits	4	246	(242)	500	
Advertising		300	(300)	600	
Telecommunications	97	5,340	(5,243)	10,700	4,190
Office Expense	17,830	21,274	(3,444)	39,200	11,875
Heat	3,020	2,300	720	12,000	1,891
Utilities	658	594	64	5,700	742
Repairs and Maintenance	3,850	12,850	(9,000)	16,700	4,473
Operational Equip & Supplies	2,573	5,000	(2,427)	10,000	7,938
Contracted Services	3,531	5,922	(2,391)	11,700	2,825
	31,585	54,954	(23,369)	109,200	33,934
Net Operational Surplus	(23,335)	(46,704)	23,369	(92,700)	(25,684)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(23,335)	(46,704)	23,369	(92,700)	(25,684)

#### GP-2013 Wolfville Other General Government For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual	Budget	VARIANCE	Budget	Actual
	9/30/2017	9/30/2017	VARIANCE	3/31/2018	9/30/2016
<u>REVENUES</u>					
Taxes and grants in lieu of taxes	\$7,237,016	\$7,159,568	\$77,448	\$8,218,500	\$6,960,132
Cost sharing recoveries	59,214	59,200	14	118,400	60,900
Sale of services and other					
revenue	50,309	47,834	2,475	88,100	58,406
Provincial & Federal Grants	36,053	36,100	(47)	71,100	36,070
	<u>7,382,592</u>	<u>7,302,702</u>	<u>79,890</u>	<u>8,496,100</u>	<u>7,115,508</u>
EXPENSES	70.440	<b>57.000</b>	45.440	50.000	54.450
Insurance	72,446	57,000	15,446	59,000	51,158
Grants to Organizations	77.004	5,000	(5,000)	60,500	80,000
Tax Exemptions	77,034	78,000	(966)	78,000	73,903
Other debt charges	10,841	10,000	841	10,000	12,463
Doubtful accounts allowance				2,500	
	160,321	150,000	10,321	210,000	217,524
Net Operational Surplus	7,222,271	7,152,702	69,569	8,286,100	6,897,984
Net Operational Surplus		7,132,702	09,309	0,200,100	0,097,904
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	7,222,271	7,152,702	69,569	8,286,100	6,897,984

#### GP-2013 Wolfville PROTECTIVE SERVICES DIVISION For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
Taxes and grants in lieu of taxes	\$374,914	\$380,000	(\$5,086)	\$380,000	\$393,130
Cost sharing recoveries	80,086	80,100	(14)	160,200	80,574
Sale of services and other	00.000	40.570	44.040	00.400	40.000
revenue	28,382	16,570	11,812	38,100	16,629
Provincial & Federal Grants	7,500	<del></del> .	7,500	1,600	
	490,882	<u>476,670</u>	<u>14,212</u>	<u>579,900</u>	490,333
<u>EXPENSES</u>					
Salary and wages	71,719	73,662	(1,943)	149,100	69,994
Employee Benefits	12,342	10,522	1,820	21,300	12,247
Meetings, Meals and Travel	1,132	1,300	(168)	2,500	664
Professional Development	1,095	7,500	(6,405)	15,000	5,479
Membership Dues & Fees	858	1,200	(342)	2,400	343
Telecommunications	4,988	5,196	(208)	10,400	4,819
Office Expense	200	1,250	(1,050)	2,500	505
Legal	567	7,200	(6,633)	10,200	1,494
Insurance	1,006	1,200	(194)	6,400	1,214
Marketing and Communications	1,775	1,000	775	2,000	
Stipends & Honorariums	12,463	13,497	(1,034)	38,200	12,636
Heat	0.040	40.000	(000)	4,800	
Utilities	9,310	10,200	(890)	16,800	7,454
Repairs and Maintenance	3,432	9,850	(6,418)	19,500	3,227
Vehicle Fuel	2,303	3,800	(1,497)	7,600	3,835
Vehicle Repairs & Maintenance	34,842	29,650	5,192	47,400	31,982
Vehicle Insurance	4,776	4,300	476	4,300 69,400	4,495 14,375
Operational Equip & Supplies	38,033 5,790	41,200	(3,167)	•	*
Equipment Maintenance Contracted Services	921,390	8,000	(2,210) (2,760)	12,000 1,844,900	6,515 901,625
Licenses and Permits	921,390	924,150	(2,760)	1,800	901,023
Licenses and Permits	4.400.004	4.454.077	(00.050)		4 000 000
	1,128,021	1,154,677	(26,656)	2,288,500	1,082,903
Net Operational Surplus	(637,139)	(678,007)	40,868	(1,708,600)	(592,570)
CAPITAL PROGRAM &					
RESERVES					
Debenture interest	5,269	5,269	_	11,100	5,778
	5,269	5,269		11,100	5,778
NET SURPLUS (DEFICIT)	(642,408)	(683,276)	40,868	(1,719,700)	(598,348)

#### GP-2013 Wolfville Police and Law Enforcement For the Six Months Ending Saturday, September 30, 2017

	Financial Results To Actual Budget			Annual Budget	Previous Year Actual
	9/30/2017	9/30/2017	VARIANCE	3/31/2018	9/30/2016
REVENUES Sale of services and other					
revenue	\$8,468	\$4,320	\$4,148	\$8,600	\$4,472
	<u>8,468</u>	<u>4,320</u>	<u>4,148</u>	<u>8,600</u>	<u>4,472</u>
EXPENSES		200	(000)	000	
Salary and wages Employee Benefits		300 50	(300) (50)	600 100	
Legal		4,200	(4,200)	4,200	
Utilities		4,200	(4,200)	4,000	
Repairs and Maintenance	656	3,000	(2,344)	6,000	2,616
Contracted Services	706,329	706,200	129	1,408,900	675,574
	706,985	713,750	(6,765)	1,423,800	678,190
Net Operational Surplus	(698,517)	(709,430)	10,913	(1,415,200)	(673,718)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(698,517)	(709,430)	10,913	(1,415,200)	(673,718)

#### GP-2013 Wolfville By Law Enforcement For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES Sale of services and other revenue	\$15,127 15,127	\$12,250 12,250	\$2,877 2,877	\$24,500 24,500	\$10,789 10,789
EXPENSES					
Salary and wages Employee Benefits Meetings, Meals and Travel Membership Dues & Fees Telecommunications Office Expense Legal Marketing and Communications Vehicle Fuel Vehicle Repairs & Maintenance Vehicle Insurance Operational Equip & Supplies Contracted Services	28,923 5,974 89 100 567 200 567 575 167 22 260 1,696 13,359 52,499	28,762 4,832 100 200 300 500 3,000 1,000 300 250 500 13,000 52,744	161 1,142 (11) (100) 267 (300) (2,433) (425) (133) (228) 260 1,196 359 (245)	57,600 9,700 200 400 600 1,000 6,000 2,000 600 500 1,000 26,000 105,600	27,786 5,745 459 72 1,494 391 960 243 12,139 49,289
Net Operational Surplus	(37,372)	(40,494)	3,122	(81,100)	(38,500)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(37,372)	(40,494)	3,122	(81,100)	(38,500)

#### GP-2013 Wolfville Fire Protection For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES	<b>CO74 044</b>	<b>#200.000</b>	( <b>#</b> E 000)	#200.000	<b>#202 422</b>
Taxes and grants in lieu of taxes Cost sharing recoveries	\$374,914 78,392	\$380,000 78,350	(\$5,086) 42	\$380,000 156,700	\$393,130 78,074
Sale of services and other	70,332	70,550	72	130,700	70,074
revenue	3,773		3,773		703
Provincial & Federal Grants	7,500		7,500		
	464,579	458,350	6,229	536,700	471,907
<u>EXPENSES</u>					
Salary and wages	38,248	38,301	(53)	76,600	37,316
Employee Benefits	6,053	5,000	1,053	10,000	6,078
Meetings, Meals and Travel	844	1,000	(156)	2,000	664
Professional Development	1,095	7,500	(6,405)	15,000	4,949
Membership Dues & Fees	758	1,000	(242)	2,000	343
Telecommunications	4,240	4,596	(356)	9,200	4,071
Office Expense	-,	750	(750)	1,500	434
Insurance	1,006	1,200	(194)	6,400	1,214
Marketing and Communications	1,200	,	1,200	•	,
Stipends & Honorariums	10,800	11,800	(1,000)	34,800	11,000
Heat			, ,	4,800	
Utilities	9,310	10,200	(890)	12,800	7,454
Repairs and Maintenance	2,776	6,850	(4,074)	13,500	611
Vehicle Fuel	2,136	3,500	(1,364)	7,000	3,444
Vehicle Repairs & Maintenance	34,820	29,400	5,420	46,900	31,022
Vehicle Insurance	4,516	4,300	216	4,300	4,252
Operational Equip & Supplies	35,891	39,000	(3,109)	65,000	14,375
Equipment Maintenance	5,790	8,000	(2,210)	12,000	6,515
Contracted Services	194,201	197,450	(3,249)	395,000	208,909
Licenses and Permits				1,800	
	353,684	369,847	(16,163)	720,600	342,651
Net Operational Surplus	110,895	88,503	22,392	(183,900)	129,256
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	110,895	88,503	22,392	(183,900)	129,256

#### GP-2013 Wolfville Emergency Measures For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
<u>EXPENSES</u>					
Meetings, Meals and Travel Professional Development	\$199	\$200	(\$1)	\$300	530
Telecommunications	180	300	(120)	600	289
Stipends & Honorariums	1,663	1,697	(34)	3,400	1,636
Operational Equip & Supplies		1,200	(1,200)	2,400	
	2,042	3,397	(1,355)	6,700	2,455
Net Operational Surplus	(2,042)	(3,397)	1,355	(6,700)	(2,455)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(2,042)	(3,397)	1,355	(6,700)	(2,455)

#### GP-2013 Wolfville Other Protective Services For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
DEVENUE					
REVENUES  Cost sharing recoveries  Sale of services and other	\$1,694	\$1,750	(\$56)	\$3,500	\$2,500
revenue Provincial & Federal Grants	1,014		1,014	5,000 1,600	665
	<u>2,708</u>	<u>1,750</u>	<u>958</u>	<u>10,100</u>	<u>3,165</u>
<u>EXPENSES</u>					
Salary and wages	4,548	6,300	(1,752)	14,300	4,892
Employee Benefits	315	640	(325)	1,500	425
Operational Equip & Supplies	445	500	(55)	1,000	
Contracted Services	7,500	7,500		15,000	5,003
	12,808	14,940	(2,132)	31,800	10,320
Net Operational Surplus	(10,100)	(13,190)	3,090	(21,700)	(7,155)
CAPITAL PROGRAM & RESERVES					
Debenture interest	5,269	5,269		11,100	5,778
	5,269	5,269		11,100	5,778
NET SURPLUS (DEFICIT)	(15,369)	(18,459)	3,090	(32,800)	(12,933)

#### GP-2013 Wolfville PUBLIC WORKS DIVISION For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
Cost sharing recoveries	\$71,150	\$75,400	(\$4,250)	\$150,800	\$68,600
Sale of services and other					
revenue	4,923	8,000	(3,077)	13,000	26,962
	<u>76,073</u>	83,400	(7,327)	<u>163,800</u>	<u>95,562</u>
EXPENSES					
Salary and wages	249,088	256,415	(7,327)	539,100	252,082
Employee Benefits	57,288	50,342	6,946	106,200	56,388
Meetings, Meals and Travel		50	(50)	100	174
Professional Development			()		3,954
Membership Dues & Fees				1,000	·
Telecommunications	2,104	4,200	(2,096)	8,400	3,607
Office Expense	1,846	2,545	(699)	5,000	720
Legal	20		20	5,000	328
Heat	923	1,500	(577)	8,500	722
Utilities	16,022	14,090	1,932	31,300	9,207
Repairs and Maintenance	8,723	23,140	(14,417)	32,300	8,604
Vehicle Fuel	9,619	18,450	(8,831)	37,000	8,563
Vehicle Repairs & Maintenance	17,301	22,875	(5,574)	57,000	19,733
Vehicle Insurance	4,316	4,000	316	4,000	4,126
Operational Equip & Supplies	81,661	59,600	22,061	138,400	55,118
Equipment Rentals					2,155
Contracted Services	338,110	302,450	35,660	398,600	212,476
Licenses and Permits				1,500	
	787,021	759,657	27,364	1,373,400	637,957
Net Operational Surplus	(710,948)	(676,257)	(34,691)	(1,209,600)	(542,395)
CAPITAL PROGRAM & RESERVES					
Debenture interest	54,412	52,104	2,308	110,000	39,026
Dobbindio intorost	54,412	52,104	2,308	110,000	39,026
			,		
NET SURPLUS (DEFICIT)	(765,360)	(728,361)	(36,999)	(1,319,600)	(581,421)

#### GP-2013 Wolfville Common Services For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES					
Cost sharing recoveries	\$51,700	\$51,700		\$103,400	\$49,400
	<u>51,700</u>	<u>51,700</u>		<u>103,400</u>	<u>49,400</u>
EXPENSES					
Salary and wages	72,613	72,204	409	144,400	69,214
Employee Benefits	11,865	11,688	177	23,300	11,365
Meetings, Meals and Travel	,	50	(50)	100	14
Professional Development			,		1,753
Membership Dues & Fees				1,000	·
Telecommunications	2,104	4,200	(2,096)	8,400	3,607
Office Expense	1,846	2,545	(699)	5,000	720
Legal	20		20	5,000	328
Heat	923	1,500	(577)	8,500	722
Utilities	6,005	5,000	1,005	13,100	3,972
Repairs and Maintenance	8,723	23,140	(14,417)	32,300	8,604
Operational Equip & Supplies	1,128	2,000	(872)	3,000	5,647
Equipment Rentals					2,155
Contracted Services	4,052	6,900	(2,848)	13,800	2,892
Licenses and Permits				1,500	
	109,279	129,227	(19,948)	259,400	110,993
Net Operational Surplus	(57,579)	(77,527)	19,948	(156,000)	(61,593)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(57,579)	(77,527)	19,948	(156,000)	(61,593)

#### GP-2013 Wolfville Roads and Streets For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual	Budget		Budget	Actual
	9/30/2017	9/30/2017	VARIANCE	3/31/2018	9/30/2016
DEVENUES					
REVENUES Cost sharing recoveries	\$19,450	\$23,700	(\$4,250)	\$47,400	\$19,200
Cost sharing recoveries			<u>, , , , , , , , , , , , , , , , , , , </u>		
	<u>19,450</u>	<u>23,700</u>	(4,250)	<u>47,400</u>	<u>19,200</u>
EXPENSES					
Salary and wages	176,453	181,011	(4,558)	389,000	181,265
Employee Benefits	45,416	38,013	7,403	81,700	44,729
Meetings, Meals and Travel	.0,	00,0.0	.,	0.,.00	160
Vehicle Fuel	9,619	18,450	(8,831)	37,000	8,563
Vehicle Repairs & Maintenance	17,301	22,875	(5,574)	57,000	19,733
Vehicle Insurance	4,316	4,000	316	4,000	4,126
Operational Equip & Supplies	46,360	18,200	28,160	84,600	34,200
Contracted Services	310,508	268,050	42,458	345,000	186,931
	609,973	550,599	59,374	998,300	479,707
Not Operational Surplus	(FOO FOO)	(FOC 900)	(62,624)	(050,000)	(400 507)
Net Operational Surplus	(590,523)	(526,899)	(63,624)	(950,900)	(460,507)
CAPITAL PROGRAM &					
RESERVES					
NET SURPLUS (DEFICIT)	(590,523)	(526,899)	(63,624)	(950,900)	(460,507)

#### GP-2013 Wolfville Street Lighting For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES					
EXPENSES Utilities Operational Equip & Supplies	\$10,017 16,479 26,496	\$9,090 24,300 33,390	\$927 (7,821) (6,894)	\$18,200 29,100 47,300	\$5,235 1,343 6,578
Net Operational Surplus	(26,496)	(33,390)	6,894	(47,300)	(6,578)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(26,496)	(33,390)	6,894	(47,300)	(6,578)

#### GP-2013 Wolfville Traffic Services For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
EXPENSES					
Salary and wages	\$22	\$3,200	(\$3,178)	\$5,700	\$1,603
Employee Benefits Operational Equip & Supplies	6 8,888	641 3,500	(635) 5,388	1,200 3,500	293 4,947
Contracted Services	23,550	27,500	(3,950)	32,500	22,653
	32,466	34,841	(2,375)	42,900	29,496
Net Operational Surplus	(32,466)	(34,841)	2,375	(42,900)	(29,496)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(32,466)	(34,841)	2,375	(42,900)	(29,496)

#### GP-2013 Wolfville Other Road Transport For the Six Months Ending Saturday, September 30, 2017

	Financial Results To Actual Budget			Annual Budget	Previous Year Actual
	9/30/2017	9/30/2017	VARIANCE	3/31/2018	9/30/2016
REVENUES					
EXPENSES Professional Development Operational Equip & Supplies	8,806	11,600	(2,794)	18,200	\$2,200 8,729
Contracted Services	8,806	11,600	(2,794)	7,300 25,500	10,929
Net Operational Surplus	(8,806)	(11,600)	2,794	(25,500)	(10,929)
·	(0,000)	(11,000)	2,704	(20,000)	(10,323)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(8,806)	(11,600)	2,794	(25,500)	(10,929)

#### GP-2013 Wolfville Other Trasnportation Services For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES Sale of services and other					
revenue	\$4,923	\$8,000	(\$3,077)	\$13,000	\$26,962
	<u>4,923</u>	<u>8,000</u>	(3,077)	<u>13,000</u>	<u>26,962</u>
EXPENSES Operational Equip & Supplies					250
					250
Not Constituted Const	4.000	0.000	(0.077)	40.000	00.740
Net Operational Surplus	4,923	8,000	(3,077)	13,000	26,712
CAPITAL PROGRAM & RESERVES					
Debenture interest	54,412	52,104	2,308	110,000	39,026
	54,412	52,104	2,308	110,000	39,026
NET SURPLUS (DEFICIT)	(49,489)	(44,104)	(5,385)	(97,000)	(12,314)

### GP-2013 Wolfville SANITARY SEWER DIVISION For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
DEVENUE					
REVENUES Sewer charges	\$194,072	\$201,500	(\$7,428)	\$403,000	\$172,690
Sale of services and other	<b>*</b> · · · · · · · · ·	<del>+</del> ,	(+-,)	<b>¥</b> 100,000	¥ · · =,•••
revenue	(991)		(991)	2,000	
	<u>193,081</u>	<u>201,500</u>	<u>(8,419)</u>	<u>405,000</u>	<u>172,690</u>
EXPENSES					
Salary and wages	34,471	42,303	(7,832)	85,400	31,589
Employee Benefits	4,966	8,752	(3,786)	17,900	4,844
Meetings, Meals and Travel	98		98		140
Utilities	21,329	30,594	(9,265)	61,200	18,689
Vehicle Repairs & Maintenance	4,650	4,650	/	9,300	4,650
Operational Equip & Supplies	47,307	63,450	(16,143)	96,400	30,188
Contracted Services	28,660	43,700	(15,040)	61,100	27,812
	141,481	193,449	(51,968)	331,300	117,912
Net Operational Surplus	51,600	8,051	43,549	73,700	54,778
CAPITAL PROGRAM & RESERVES					
Debenture interest	2,530	2,450	80	20,000	2,491
	2,530	2,450	80	20,000	2,491
NET SURPLUS (DEFICIT)	49,070	5,601	43,469	53,700	52,287

### GP-2013 Wolfville Sewer Administration For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES					
EXPENSES Contracted Services	\$13,850 13,850	\$12,000 12,000	\$1,850 1,850	\$24,000 24,000	\$13,250 13,250
Net Operational Surplus	(13,850)	(12,000)	(1,850)	(24,000)	(13,250)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(13,850)	(12,000)	(1,850)	(24,000)	(13,250)

### GP-2013 Wolfville Sewer Collection For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
<u>EXPENSES</u>					
Salary and wages	\$15,625	\$26,301	(\$10,676)	\$52,600	\$7,254
Employee Benefits	2,620	5,450	(2,830)	11,000	1,338
Meetings, Meals and Travel	98		98		140
Vehicle Repairs & Maintenance	2,800	2,800		5,600	2,800
Operational Equip & Supplies	11,229	19,000	(7,771)	22,000	2,870
Contracted Services	11,431	24,000	(12,569)	25,500	10,174
	43,803	77,551	(33,748)	116,700	24,576
Net Operational Surplus	(43,803)	(77,551)	33,748	(116,700)	(24,576)
CAPITAL PROGRAM &					
RESERVES					
		· ·		(112)	
NET SURPLUS (DEFICIT)	(43,803)	(77,551)	33,748	(116,700)	(24,576)

### GP-2013 Wolfville Sewer Lift Stations For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES					
EXPENSES Utilities Operational Equip & Supplies	\$6,760 3,506 10,266	\$10,590 12,900 23,490	(\$3,830) (9,394) (13,224)	\$21,200 19,900 41,100	\$7,532 6,588 14,120
Net Operational Surplus	(10,266)	(23,490)	13,224	(41,100)	(14,120)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(10,266)	(23,490)	13,224	(41,100)	(14,120)

### GP-2013 Wolfville Sewer Treatment For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
<u>EXPENSES</u>					
Salary and wages	\$18,847	\$16,002	\$2,845	\$32,800	\$24,335
Employee Benefits	2,346	3,302	(956)	6,900	3,507
Utilities	14,570	20,004	(5,434)	40,000	11,157
Vehicle Repairs & Maintenance	1,850	1,850		3,700	1,850
Operational Equip & Supplies	20,097	17,700	2,397	34,800	10,055
Contracted Services	1,114	1,400	(286)	2,800	2,109
	58,824	60,258	(1,434)	121,000	53,013
Net Operational Surplus	(58,824)	(60,258)	1,434	(121,000)	(53,013)
CAPITAL PROGRAM &					
RESERVES					
NET SURPLUS (DEFICIT)	(58,824)	(60,258)	1,434	(121,000)	(53,013)

### GP-2013 Wolfville Solid Waste Management For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES					
EXPENSES Operational Equip & Supplies Contracted Services	\$41 2,265 2,306	2,500 2,500	\$41 (235) (194)	5,000 5,000	2,280 2,280
Net Operational Surplus	(2,306)	(2,500)	194	(5,000)	(2,280)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(2,306)	(2,500)	194	(5,000)	(2,280)

### GP-2013 Wolfville Other Environmental Health For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES Sewer charges Sale of services and other	\$194,072	\$201,500	(\$7,428)	\$403,000	\$172,690
revenue	(991)		(991)	2,000	
	<u>193,081</u>	<u>201,500</u>	(8,419)	<u>405,000</u>	<u>172,690</u>
EXPENSES Operational Equip & Supplies Contracted Services	12,435	13,850 3,800	(1,415) (3,800)	19,700 3,800	10,675
	12,435	17,650	(5,215)	23,500	10,675
Net Operational Surplus	180,646	183,850	(3,204)	381,500	162,015
CAPITAL PROGRAM & RESERVES					
Debenture interest	2,530	2,450	80	20,000	2,491
	2,530	2,450	80	20,000	2,491
NET SURPLUS (DEFICIT)	178,116	181,400	(3,284)	361,500	159,524

### GP-2013 Wolfville PARKS DIVISION For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES Sale of services and other revenue					\$1,265 1,26 <u>5</u>
EXPENSES Salary and wages	162,408	163,588	(1,180)	223,700	144,693
Employee Benefits Meetings, Meals and Travel Professional Development	31,670	32,742	(1,072)	47,200	28,054 100 2,779
Telecommunications Utilities	412 3,861	3,224	412 637	6,400	4,908
Vehicle Fuel Vehicle Repairs & Maintenance	3,651 4,774	4,400 4,200	(749) 574	6,300 4,200	2,223 7,660
Vehicle Insurance Operational Equip & Supplies	905 44,827	3,200 77,300	(2,295) (32,473)	3,200 85,300	889 42,283
Contracted Services	3,211 255,719	19,700 308,354	(16,489) (52,635)	38,500 414,800	233,589
Net Operational Surplus	(255,719)	(308,354)	52,635	(414,800)	(232,324)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(255,719)	(308,354)	52,635	(414,800)	(232,324)

### GP-2013 Wolfville PLANNING DIVISION For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
	9/30/2017	9/30/2017	VARIANCE	3/31/2010	9/30/2010
REVENUES					
Cost sharing recoveries Sale of services and other	\$6,650	\$6,650		\$13,300	\$6,400
revenue	48,950	48,450	500	96,500	49,843
Provincial & Federal Grants	8,000	,	8,000	,	45,000
	63,600	<u>55,100</u>	8,500	109,800	101,243
<u>EXPENSES</u>			4		
Salary and wages	141,828	176,200	(34,372)	352,400	176,640
Employee Benefits	28,559	29,350	(791)	58,700	34,589
Meetings, Meals and Travel	773	5,600	(4,827)	11,200	4,564
Professional Development			(,)		3,214
Membership Dues & Fees	807	2,100	(1,293)	2,100	828
Advertising	4,613	4,000	613	8,000	2,097
Telecommunications	2,539	2,500	39	5,000	2,704
Office Expense	6,585	6,600	(15)	13,200	7,268
Legal	5,452	10,000	(4,548)	20,000	23,634
Miscellaneous	25		25		
Contracted Services	45,115	45,000	115	50,000	12,728
	236,296	281,350	(45,054)	520,600	268,266
Net Operational Surplus	(172,696)	(226,250)	53,554	(410,800)	(167,023)
Not Operational Curpius	(172,000)	(220,200)	00,004	(410,000)	(107,020)
CAPITAL PROGRAM &					
RESERVES		· .			
NET SURPLUS (DEFICIT)	(172,696)	(226,250)	53,554	(410,800)	(167,023)

### GP-2013 Wolfville COMMUNITY SERVICES DIVISION For the Six Months Ending Saturday, September 30, 2017

REVENUES         Sale of services and other revenue         (\$5,495)         \$6,940         (\$12,435)         \$20,100           Provincial & Federal Grants         26,270         22,700         3,570         22,700           20,775         29,640         (8.865)         42,800	Actual 30/2016
Sale of services and other revenue       (\$5,495)       \$6,940       (\$12,435)       \$20,100         Provincial & Federal Grants       26,270       22,700       3,570       22,700         20,775       29,640       (8,865)       42,800	
Sale of services and other revenue       (\$5,495)       \$6,940       (\$12,435)       \$20,100         Provincial & Federal Grants       26,270       22,700       3,570       22,700         20,775       29,640       (8,865)       42,800	
revenue (\$5,495) \$6,940 (\$12,435) \$20,100 Provincial & Federal Grants 26,270 22,700 3,570 22,700 20,775 29,640 (8.865) 42,800	
Provincial & Federal Grants 26,270 22,700 3,570 22,700 20,775 29.640 (8.865) 42,800	
<u>20.775</u> <u>29.640</u> (8.865) <u>42.800</u>	\$1,079
	12,300
EVENION	<u>13,379</u>
EXPENSES	
Salary and wages 163,081 161,893 1,188 268,200	140,775
Employee Benefits 21,495 27,452 (5,957) 46,900	18,274
Meetings, Meals and Travel 463 1,000 (537) 1,700	322
Professional Development	963
Membership Dues & Fees 1,564 7,150 (5,586) 7,200	3,631
Supplies	(75)
Advertising 4,256 9,000 (4,744) 13,000	825
Telecommunications 2,569 3,035 (466) 4,800	2,888
Office Expense 1,658 2,192 (534) 3,700	948
Legal	3,526
Marketing and Communications 291 6,000 (5,709) 8,500	2,333
Utilities 4,898 8,051 (3,153) 15,100	5,257
Repairs and Maintenance 5,826 4,315 1,511 7,800	7,301
Vehicle Fuel 722 722	724
Vehicle Repairs & Maintenance 202 202	129
Operational Equip & Supplies 7,649 19,115 (11,466) 21,100	4,430
Program Expenditures 29,113 33,190 (4,077) 46,400	16,710
Contracted Services 19,330 36,087 (16,757) 51,000	18,423
Grants to Organizations 73,450 72,900 550 72,900 550 72,900	70,100
336,567 391,380 (54,813) 568,300	297,484
Net Operational Surplus (315,792) (361,740) 45,948 (525,500)	(284,105)
CAPITAL PROGRAM & RESERVES	
Debenture interest 1,067 500 567 1,000	1,366
1,067 500 567 1,000	1,366
NET SURPLUS (DEFICIT) (316,859) (362,240) 45,381 (526,500)	(285,471)

### GP-2013 Wolfville Economic Development For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
REVENUES					
<u>EXPENSES</u>					
Salary and wages	\$68,612	\$65,943	\$2,669	\$131,900	\$61,631
Employee Benefits	11,526	11,870	(344)	23,700	7,764
Meetings, Meals and Travel	458	600	(142)	1,200	114
Professional Development					765
Membership Dues & Fees	773	3,100	(2,327)	3,100	772
Advertising	692	2,500	(1,808)	5,000	
Telecommunications	309	600	(291)	1,200	534
Office Expense	478	750	(272)	1,500	356
Legal					3,218
Marketing and Communications	291	6,000	(5,709)	8,500	2,333
Operational Equip & Supplies	1,531	5,000	(3,469)	5,000	1,754
Contracted Services		6,000	(6,000)	12,000	2,274
Grants to Organizations	5,000		5,000		61,100
	89,670	102,363	(12,693)	193,100	142,615
Net Operational Surplus	(89,670)	(102,363)	12,693	(193,100)	(142,615)
CAPITAL PROGRAM &					
RESERVES	05-				
Debenture interest	625		625		827
	625		625		827
NET SURPLUS (DEFICIT)	(90,295)	(102,363)	12,068	(193,100)	(143,442)

### GP-2013 Wolfville Festival and Events For the Six Months Ending Saturday, September 30, 2017

	Financial Re	Budget	VARIANCE	Annual Budget	Previous Year Actual
	9/30/2017	9/30/2017	VARIANCE	3/31/2018	9/30/2016
REVENUES Sale of services and other					
revenue	\$500		\$500		\$250
Provincial & Federal Grants	10,000	10,700	(700)	10,700	750
	<u>10,500</u>	<u>10,700</u>	(200)	<u>10,700</u>	<u>1,000</u>
<u>EXPENSES</u>					
Salary and wages	5,358	12,457	(7,099)	13,100	1,176
Employee Benefits	238	1,495	(1,257)	1,600	
Advertising	2,331	3,000	(669)	3,000	
Operational Equip & Supplies	1,739		1,739		393
Program Expenditures	24,905	30,000	(5,095)	38,000	15,923
Grants to Organizations	37,100	39,300	(2,200)	39,300	1,500
	71,671	86,252	(14,581)	95,000	18,992
Net Operational Surplus	(61,171)	(75,552)	14,381	(84,300)	(17,992)
CAPITAL PROGRAM & RESERVES					
NET SURPLUS (DEFICIT)	(61,171)	(75,552)	14,381	(84,300)	(17,992)

# GP-2013 Wolfville Recreation Adminsitration For the Six Months Ending Saturday, September 30, 2017

	Financial Results To Actual Budget			Annual Budget	Previous Year Actual	
	9/30/2017	9/30/2017	VARIANCE	3/31/2018	9/30/2016	
				5,5 = 5 . 5		
REVENUES						
EXPENSES						
Salary and wages	\$23,095	\$24,249	(\$1,154)	\$48,500	\$22,156	
Employee Benefits	3,756	4,850	(1,094)	9,700	5,309	
Meetings, Meals and Travel					26	
Professional Development					136	
Membership Dues & Fees	150	3,550	(3,400)	3,600	2,859	
Supplies	740	0.500	(4.754)	2.500	(75)	
Advertising Telecommunications	746 1,220	2,500 420	(1,754) 800	3,500 900	1,347	
Office Expense	1,220	525	(394)	1,100	1,347	
Legal	131	525	(394)	1,100	309	
Utilities	1,389	2,000	(611)	4,000	1,718	
Repairs and Maintenance	1,056	500	556	1,000	263	
Operational Equip & Supplies	865	8,500	(7,635)	8,500	607	
Contracted Services	11,808	20,500	(8,692)	20,500	1,408	
	44,216	67,594	(23,378)	101,300	36,110	
			· ,			
Net Operational Surplus	(44,216)	(67,594)	23,378	(101,300)	(36,110)	
CAPITAL PROGRAM & RESERVES						
Debenture interest	442	500	(58)	1,000	539	
	442	500	(58)	1,000	539	
NET SURPLUS (DEFICIT)	(44,658)	(68,094)	23,436	(102,300)	(36,649)	

### GP-2013 Wolfville Recreation Programs For the Six Months Ending Saturday, September 30, 2017

	Financial Re Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016	
REVENUES Sale of services and other revenue Provincial & Federal Grants	(\$10,291) 6,770 (3,521)	\$3,840 2,000 5,840	(\$14,131) 4,770 (9.361)	\$16,700 2,000 18.700	(\$1,737) 2,050 313	
EXPENSES Salary and wages Employee Benefits Meetings, Meals and Travel Membership Dues & Fees	20,256 1,354 5 600	14,675 1,761 200	5,581 (407) (195) 600	25,800 3,100 200	15,874 576	
Advertising Dues & Pees Advertising Vehicle Fuel Vehicle Repairs & Maintenance Operational Equip & Supplies	486 722 202	1,000 1,248	(514) 722 202 (1,248)	1,500 2,500	825 724 129	
Program Expenditures Contracted Services Grants to Organizations	4,208 500 21,350 49,683	3,190 1,500 23,600 47,174	1,018 (1,000) (2,250) 2,509	8,400 3,000 23,600 68,100	787 9,100 28,015	
Net Operational Surplus	(53,204)	(41,334)	(11,870)	(49,400)	(27,702)	
CAPITAL PROGRAM & RESERVES						
NET SURPLUS (DEFICIT)	(53,204)	(41,334)	(11,870)	(49,400)	(27,702)	

### GP-2013 Wolfville Tourism For the Six Months Ending Saturday, September 30, 2017

	Financial Ro Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016	
REVENUES Sale of services and other revenue Provincial & Federal Grants	\$4,257 4,500 8,757	\$3,100 5,000 <u>8,100</u>	\$1,157 (500) <u>657</u>	\$3,400 5,000 <u>8,400</u>	\$2,566 4,500 7,066	
EXPENSES Salary and wages Employee Benefits Meetings, Meals and Travel Professional Development	45,656 4,617	44,319 7,427 200	1,337 (2,810) (200)	48,400 8,700 300	39,939 4,625 182 62	
Membership Dues & Fees Telecommunications Office Expense Utilities Repairs and Maintenance	42 790 671 1,198 1,604	500 1,667 917 2,001 1,667	(458) (877) (246) (803) (63)	500 2,000 1,100 3,000 2,500	754 365 1,311 5,214	
Operational Equip & Supplies Contracted Services	3,305 4,551 62,434	3,967 4,091 66,756	(662) 460 (4,322)	4,300 7,500 78,300	1,558 3,457 57,467	
Net Operational Surplus  CAPITAL PROGRAM & RESERVES	(53,677)	(58,656)	4,979	(69,900)	(50,401)	
NET SURPLUS (DEFICIT)	(53,677)	(58,656)	4,979	(69,900)	(50,401)	

### GP-2013 Wolfville Library Facility For the Six Months Ending Saturday, September 30, 2017

	Financial Ro Actual 9/30/2017	esults To Budget 9/30/2017	VARIANCE	Annual Budget 3/31/2018	Previous Year Actual 9/30/2016
REVENUES Sale of services and other revenue Provincial & Federal Grants	\$39 5,000 <u>5,039</u>	5,000 5,000	\$39 <u>39</u>	5,000 5,000	5,000 5,000
EXPENSES Salary and wages Employee Benefits Telecommunications Office Expense Utilities Repairs and Maintenance Operational Equip & Supplies Contracted Services	104 4 250 378 2,311 3,165 209 2,471 8,892	250 50 348 4,050 2,148 400 3,996	(146) (46) (98) 378 (1,739) 1,017 (191) (1,525) (2,350)	500 100 700 8,100 4,300 800 8,000 22,500	253 180 2,227 1,823 119 2,184 6,786
Net Operational Surplus  CAPITAL PROGRAM &	(3,853)	(6,242)	2,389	(17,500)	(1,786)
RESERVES  NET SURPLUS (DEFICIT)	(3,853)	(6,242)	2,389	(17,500)	(1,786)

### GP-2013 Wolfville Museum & Historical Facilities For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
EXPENSES					
Grants to Organizations	<u>\$10,000</u> 10,000	\$10,000 10,000		\$10,000 10,000	<u>\$7,500</u> 7,500
Net Operational Surplus	(10,000)	(10,000)		(10,000)	(7,500)
CAPITAL PROGRAM &					
RESERVES					
NET SURPLUS (DEFICIT)	(10,000)	(10,000)		(10,000)	(7,500)

### Town of Wolfville Capital Fund ~ Project Summary For the 6 Months Ended Sept 30, 2017

	Actual YTD Total	Budget Fiscal 17/18	Actual to Budget VARIANCE	
Information Technology				
GPS Equipment	<u>-</u>	8,000 8,000	(8,000)	
Municipal Buildings n/a			<u>-</u> _	
Protective Services	<u>-</u> _			
			-	
Fire Equipment Upgrades	<u>-</u>	20,000	(20,000)	
Fleet/Equip Inventory	450 750	400.000	(20.240)	
veh # 29 - PW sidewalk tractor	150,752	180,000	(29,248)	complete
veh # 36 - Parks loader/backhoe veh # 31 - Parks Kabota - micro truck	26,225 33,373	52,000 35,000	(25,775) (1,627)	complete complete
veh # 37 - Parks mower	13,207	13,000	207	complete
flail mower	36,917	40,000	(3,083)	complete
	260,474	320,000	(59,526)	
<u>Streets</u>				
Orchard ~ Storm from Main to Dyke	664	110,000	(109,336)	requires easement, currently being negotiated with resident
Wickwire Sidewalk	-	150,000	(150,000)	tender closed, contract awarded, project not started yet.
King St - Victoria to Willow	286,962	650,000	(363,038)	in progress
Sunset Terrace/Sylvan	801,559	1,080,000	(278,441)	substantially complete. Not all invoices in yet
Sidewalk - Blomidon Terrace	-	100,000	(100,000)	May be delayed/altered. Engineer design issues with slope
Cherry	500	-	500	
Highland	20,867	-	20,867	In addition to y/e accrualeng fees
Engineering - 2018/19 projects	7,443 1,117,995	72,000 2,162,000	(64,557) (1,044,005)	
	1,117,333		(1)0 : 1,000	
Other Transportation			_	
Replace storm through Waterfront Park	2,146	20,000	(17,854)	project substantially complete on 16/17. now complete
Asset Mgt Plan	31,343	75,000	(43,657)	in progress
Shoreline Protection		100,000	(100,000)	being re-evaluated
	33,489	195,000	(161,511)	
Sewer Operations				
Dredge Lagoon ~ cell #2 (cfwd)	-		<del>-</del>	
Generator (s) Lift Sations	-	60,000	(60,000)	
Refurbish Aeration lines cell #2	3,246	100,000	(96,754)	work to be done thi sfall
Sewer Flusher/Rodder	33,554	-	33,554 -	\$40,000 budgeted reserves - fiscal 2016/17
Sub total Sewer Operation	36,800	160,000	(123,200)	
Community Services				
Rail Trail West	-	-	-	Possible additional work in partnership with Kings Co.
Cemetary Wall - cfwd	126,752	150,000	(23,248)	complete
Nature Preserve - dam upgrade	50,646	200,000	(149,354)	in progress
Comfort Station Generator - cfwd	-	75,000	(75,000)	ordered in 16/17delivery delayed
West End Gateway Design	-	50,000	(50,000)	Connect 2 Grant obtained to partially fund
Evangeline Park	4,590	50,000	(45,410)	
VIC/Willow Park	3,553	-	3,553	swing set
Mobile Skateboard park	40,311	45,000	(4,689) -	complete
	225,852	570,000	(344,148)	
GRAND TOTAL ALL PROJECTS	1,674,610	3,435,000	(1,760,390)	

### GP-2013 Wolfville Water Utility - Summary For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year	
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016	
REVENUES	•				•	
Metered Sales	\$328,769	\$330,000	(\$1,231)	\$660,000	\$336,250	
Fire Protection	186,234	190,000	(3,766)	380,000	200,916	
Sprinkler Service Charge Other	5,176	7,840	(2,664)	7,500 13,700	2,281	
Other	520,179	527,840	(7,661)	1,061,200	539,447	
	520,179	527,040	(7,001)	1,061,200	559,447	
EXPENSES						
Salary and wages	132,334	119,096	13,238	238,200	128,360	
Employee Benefits	21,551	23,842	(2,291)	47,700	21,475	
Meeting, Meals and Travel	383	698	(315)	1,400	1,240	
Professional Development	1,503	1,000	503	2,000	1,070	
Membership Dues & Fees	375	500	(125)	500		
Telecommunications	769	1,248	(479)	2,500	1,135	
Office Expense	18,610	16,500	2,110	33,000	17,777	
Insurance	6,600	7,500	(900)	7,500	6,600	
Audit	236		236	5,500	(1,050)	
Miscellaneous	12	40.500	12	04.000	05.045	
Utilities	41,122	40,500	622	81,000	35,345	
Property Taxes Vehicle Fuel	55,875 1,719	55,000 1,248	875 471	55,000 2,500	52,699 664	
Vehicle Repairs & Maintenance	4,650	1,246	(5,850)	21,000	8,400	
Vehicle Insurance	327	400	(5,830)	400	318	
Operational Equip & Supplies	85,553	64,002	21,551	128,000	90,004	
Equipment Maintenance	2,186	2,496	(310)	5,000	425	
Contracted Services	43,637	28,496	15,141	57,000	36,692	
Other debt charges	45	500	(455)	500	96	
Debenture interest	6,457	6,500	(43)	11,200	8,236	
Doubtful accounts allowance	,	,	,	1,000	,	
	423,944	380,026	43,918	700,900	409,486	
Net Operational Surplus	96,235	147,814	(51,579)	360,300	129,961	
Capital Program & Pacanica						
Capital Program & Reserves Depreciation				127,000		
Depreciation  Debenture principal	83,100	83,100		83,100	90,000	
Capital Fund	00,100	35,000	(35,000)	70,500	(11,576)	
Capital Land	83,100	118,100	(35,000)	280,600	78,424	
	05,100	110,100	(33,000)	200,000		
NET SURPLUS (DEFICIT)	13,135	29,714	(16,579)	79,700	51,537	

### GP-2013 Wolfville Power and Pumping For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
EXPENSES					
Salary and wages	\$4,574	\$5,646	(\$1,072)	\$11,300	\$4,416
Employee Benefits	802	1,146	(344)	2,300	823
Utilities	39,087	37,998	1,089	76,000	33,443
Operational Equip & Supplies	8,830	4,002	4,828	8,000	1,116
	53,293	48,792	4,501	97,600	39,798
Net Operational Surplus	(53,293)	(48,792)	(4,501)	(97,600)	(39,798)
Capital Program & Reserves					
NET SURPLUS (DEFICIT)	(53,293)	(48,792)	(4,501)	(97,600)	(39,798)

### GP-2013 Wolfville Treatment For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
EXPENSES					
Salary and wages	\$7,101	\$10,800	(\$3,699)	\$21,600	\$6,449
Employee Benefits	1,208	2,148	(940)	4,300	1,140
Professional Development	432		432		
Utilities	2,035	2,502	(467)	5,000	1,902
Operational Equip & Supplies	22,681	19,998	2,683	40,000	14,260
Equipment Maintenance	1,751		1,751		
Contracted Services	11,776	5,496	6,280	11,000	6,032
	46,984	40,944	6,040	81,900	29,783
Net Operational Surplus	(46,984)	(40,944)	(6,040)	(81,900)	(29,783)
Capital Program & Reserves					
				<del></del>	
NET SURPLUS (DEFICIT)	(46,984)	(40,944)	(6,040)	(81,900)	(29,783)

# GP-2013 Wolfville Transmission & Distribution For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016
REVENUES					
EXPENSES					
Salary and wages	\$54,308	\$43,650	\$10,658	\$87,300	\$55,761
Employee Benefits	8,388	8,748	(360)	17,500	9,032
Meeting, Meals and Travel	380	498	(118)	1,000	1,240
Telecommunications	769	1,248	(479)	2,500	1,135
Operational Equip & Supplies	54,042	40,002	14,040	80,000	74,628
Equipment Maintenance	435	2,496	(2,061)	5,000	425
Contracted Services	24,361	15,000	9,361	30,000	23,360
	142,683	111,642	31,041	223,300	165,581
Net Operational Surplus	(142,683)	(111,642)	(31,041)	(223,300)	(165,581)
Capital Program & Reserves					
					<u> </u>
NET SURPLUS (DEFICIT)	(142,683)	(111,642)	(31,041)	(223,300)	(165,581)

### GP-2013 Wolfville Administration For the Six Months Ending Saturday, September 30, 2017

	Financial Results To			Annual	Previous Year	
	Actual 9/30/2017	Budget 9/30/2017	VARIANCE	Budget 3/31/2018	Actual 9/30/2016	
REVENUES						
REVENUES			-			
EXPENSES						
Salary and wages	\$66,351	\$59,000	\$7,351	\$118,000	\$61,734	
Employee Benefits	11,153	11,800	(647)	23,600	10,479	
Meeting, Meals and Travel	3	200	(197)	400		
Professional Development	1,071	1,000	71	2,000	1,070	
Membership Dues & Fees	375	500	(125)	500		
Office Expense	18,610	16,500	2,110	33,000	17,777	
Insurance	6,600	7,500	(900)	7,500	6,600	
Audit	236		236	5,500	(1,050)	
Miscellaneous	12		12			
Property Taxes	55,875	55,000	875	55,000	52,699	
Vehicle Fuel	1,719	1,248	471	2,500	664	
Vehicle Repairs & Maintenance	4,650	10,500	(5,850)	21,000	8,400	
Vehicle Insurance	327	400	(73)	400	318	
Contracted Services	7,500	8,000	(500)	16,000	7,300	
Doubtful accounts allowance				1,000		
	174,482	171,648	2,834	286,400_	165,991	
Net Operational Surplus	(174,482)	(171,648)	(2,834)	(286,400)	(165,991)	
Capital Program & Reserves						
Depreciation				127,000		
·				127,000		
NET SURPLUS (DEFICIT)	(174,482)	(171,648)	(2,834)	(413,400)	(165,991)	
TAL I GOIN LOG (DLI IOII)	(174,402)	(171,040)	(2,004)	(413,400)	(105,991)	

# Town of Wolville Summary - Quarterly Variances By Division - Town Operating Fund Financial Results for the Period Ended September 30, 2017

	Actual	Budget	Varianc	e
	30-Sep-17	30-Sep-17	over/(und	er)
			budget	
Revenues	\$ 8,278,654	\$ 8,200,562	\$ 78,0	092
Expenditures (Operating/capital & reserves)	4,931,598	5,268,029	(336,	431)
Net Surplus (Deficit)	\$ 3,347,056	\$ 2,932,533	\$ 414,	523

Significant Variance Explanation (over \$5,000 - \$10,000 by Division)

General Government			
Account/Explanation	Actual	Budget	Variance
	30-Sep-17	30-Sep-17	over/(under)
			budget
Tax and Grant In Lieu of Taxes			
Deed Italisier Tax is \$85,000 anead of budget for 1st fiall of year, with			
Commercial Property taxes \$8,000 more than budget. Offsetting these higher			
revenues is a negative variance for Post Office GILT which is budgeted to be received by Sept 30th, but has not been rec'd yet (\$19,700). The Post Office			
varaince is a timing difference.	7,237,016	7,159,568	77,448
Salary and wages	, , , , , ,	,,.	, -
Still largely made up by savings in the Finance Dept (\$9,700). Staff position was			
vacant til end of May and allowance for additional hours budgeted has not been			
required as of Sept 30th.	227,302	239,755	(12,453
Professional Development			
The Legislative branch (Council) has only utilized \$7,000 of a budgeted \$16,900 to			
end of Sept, while staff PD (all Dept's) is slightly ovrebudget by \$3,000. Staff			
training is a timing difference and is expected to be on budget by end of year.	31,359	38,154	(6,795
Telecommunications	,	,	, ,
Early in the fiscal year the Town obtained a more favourable rate for cellphones			
via the provincial standing offer process. Savings each month are now starting to			
accumulate. In addition, an improved approach to alllocating landline costs was			
undertaken this fiscal, now directing \$\$ to specific departments based on phone			
lines in that department. Past years (and this years budget) had allocated landline			
costs to 2 departments, General Gov't being one of them.	8,296	14,700	(6,404
Insurance			
A short in a second control of the second co			
Actual increase in premiums was higher than budget estimate. Claims history over recent years has resulted in increase premium costs. In addition, budget			
estimate did not take into account chnages to policy premium in 16/17, eg.			
increased premiums for bldg value adjustments. Base premium estimate per			
budget was \$55,000, actual premium \$64,123. Budget included allowance for			
\$4,000 of deductible costs for entire year, to date over \$7,800 in deductible costs.	72,446	57,000	15,446
Repairs and Maintenance - Town Hall		·	•
Only general maintenance costs recorded to end of June, budget allows for			
repairs to furnace, A/C start up, and generator during the first quarter of year.			
Similar variance to 1st quarter	3,850	12,850	(9,000
Operational equipment and supplies Savings are in the IT Department, with this being mainly a timing difference of			
actual expenses occuring later in year than budgeted. Some IT purchases have			
been delayed as changes occur in the IT department from a consulting service			
base to in house staffing.	20,827	55,125	(34,298
Contracted Services			
The coulings are spread agrees a four departments with CAO/Comparet Services			
The savings are spread across a few departments, with CAO/Corporate Services with \$5,000 unspent, and smaller savings in IT and Town Hall common services.	78,072	85,012	(6,940
Grants to Organizations	70,072	03,012	(0,340
· ·			
This relates to the Town/Acadia Scholar Bursary. No funds spent to date, but			
Acadia has confirmed one student now eligible which means 50% of budgeted		F 000	/F 00/
funds will be spent once cheque req processed.	-	5,000	(5,0

Protective Services			
Account/Explanation	Actual 30-Sep-17	Budget 30-Sep-17	Variance over/(under) budget
Sale of Service revenue POIICE FINES KEV IS \$4,100 more than budget, By Law Parking Fines \$2,000 more than budget, and By Law showing \$1,200 in cost recoveries for failure to comply costs billed to homeowners. Fire Dept has \$3,800 in unbudgeted Haz Mat revenue	21,407	8,410	12,997
Provincial/Federal & Other Grants unbudgeted grant from EKM Foundation obtained by Fire Dept for equipment purchases	7,500	-	7,500
Professional Development To date the Fire Dept has not utilized their budget allowance. Likely a timing difference, depending on training opportunties for the volunteers over the balance of the year.	1,095	7,500	(6,405)
Legal  Largely relates to budgeted costs of preosecution services under the Police Dept not yet billed by the province. Additional savings show in the Bylaw Dept where only \$567 of a budgeted \$3,000 has been utilized	567	7,200	(6,633)
Repairs and Maintenance Only minor maintenance costs have been incurred on both RCMP Detachment and Fire Hall.	3,432	9,850	(6,418)
Vehicle Repairs and maintenance Likely a timing difference. Fire Dept vehicle repairs comprise all these repair dollars	34,842	29,650	- 5,192

Public Works			
Account/Explanation	Actual	Budget	Variance
	30-Sep-17	30-Sep-17	over/(under)
			budget
Salary and wages			
More than budgeted portions of P Wks wages allocated to Water Utility due to a			
number of water main breaks resulting in lower allcoation to P Wks account.	249,088	256,415	(7,327)
Repairs and maintenance			
	8,723	23,140	(14,417)
Fuel			
To date less fuel used each month compared to budget. Actual costs are similar			
to a year ago at this time. May require a budget adjustment for upcoming fiscal			
2018/19.	9,619	18,450	(8,831)
Operational Equipment & Supplies Similar variance to 1st quarter. Budget included supplies to repair/replace old			
lighting in Robie Tufts and Waterfront Parks during 1st Qtr of year. Costs not			
incurred yet.	81,661	59,600	22,061
Contracted Service			
As noted in 1st quarter variance report, mainly a timing difference. At end of June			
30th variance was \$144,000 with that now down to \$35,700. Street repairs,			
mill/pave work was done earlier in year than reflected in budget breakdown.	338,110	302,450	35,660

Account/Explanation	Actual	Budget	Variance
, ,	30-Sep-17	30-Sep-17	over/(under)
			budget
Revenue - sewer charges			
See also Water Utility variances. Water/Sewer billing rebounded to almost offset			
the low June billing (in addition to 3 billing adjustments noted in 1st Quarter update). Revenue shortfall has dropped from \$12,800 to \$7,400. Portion of the			
increase from June billing is in # of days billed (5% increase). Staff will continue to			
monitor and review billings to get better handle on the flunctuations.	194,072	201,500	(7,428)
Salary and Wages			
wages posted to Treatment Plant are close to budget, however amount allocated			
to Collection costs continue to run lower than budget.	34,471	42,303	(7,832)
Utilities	31,171	12,303	(7,032)
Costs for both Lift Stations and Treatment plant are lower than budget. Budget			
values are likely higher than needed. Last fiscal year was the first year where a			
more accurate allocation of NSPI costs was implemented, and with improved data			
on actual results some budget lines will be adjusted for 2018/19.	21,329	30,594	(9,265)
Operational Equipment & Supplies			
Largest savings at Sept 30 relate to Lift Stations. Budget included \$12,000 for			
repairs, not incurred yet. Savings also showing in Collection Dept.	47,307	63,450	(16,143)
Contracted Services			
Main savings in Collection system (\$12,600 underbudget). Full cost for storm and			
sewer cleaning not yet recorded.	28,660	43,700	(15,040)

Parks Department			
Account/Explanation	Actual	Budget	Variance
	30-Sep-17	30-Sep-17	over/(under)
			budget
Operational Equip & Supplies \$20,000 had been budgeted for repairs to wharf in Waterfront Park. This project			
has not been carried out yet and is being reviewed by the Director. A # of other			
purchase have not been made yet.	44,827	77,300	(32,473)
Contracted Services			-
Budget for 1st Qtr included wayfinding signage at selected parks. A plan is			
currently being worked on by Community Development Dept before actual			
signage purchased. Budget also included stone work repairs to Willow Park pond,			
stone work expected to be completed in fall.	3,211	19,700	(16,489)

Planning			
Account/Explanation	Actual	Budget	Variance
	30-Sep-17	30-Sep-17	over/(under)
	-		budget
Provincial & Federal Grants			
A portion of a provincial grant rec'd in 2016/17 was deferred to current fiscal to			
coincide with work by consultant for 17/18 MPS work. Budget was approved			
before this deferred revenue was recognized as part of year end audit			
rpeparations.	8,000	-	8,000
Salary & Wages			
Position of Building Inspector vacant during fist half of year. Service is being			
contracted from Kings County, the full cost of which has yet to be finalized.			
Expect Contracted Service to be over budget by year end once costing with			
County is worked out.	141,828	176,200	(34,372)
Meeting, Meals & Travel			-
budget allowance set too high and less being spent on public meetings.	776	5,600	(4,824)
Legal			
More routine/typical use of legal services to date. This trend may or may not hold			
through the rest of the year as it is closely related to issues arising from specific			
developments.	5,452	10,000	(4,548)

Community and Economic Development			
Account/Explanation	Actual 30-Sep-17	Budget 30-Sep-17	Variance over/(under) budget
Sale of Services			
Fiscal 2016/17 included accrual for Kings County Leisure Grant (i.e. cost sharing related to recreation programming). This accrued A/R was reversed April 1st. Once payment rec'd from County this amount should offset and bring variance to nil. County has now requested detailed back up to claim submitted. Staff hope to forward this to County by end of Octobere.	(5,495)	6,940	(12,435)
Employee Benefits  Budget allowance set high, more in line with cost for permanent employees.  Approx \$70,000 of bdugeted wages are seasonal/summer workers who do not qualify for the Town's benefit plan.	21,495	27,452	(5,957)
Membership Dues & Fees Staff are reviewing to see if all fees have been paid to determine if this is a timing difference or actual savings	1,564	7,150	(5,586)
Advertising  Varaince similar to 1st quarter, as advertising dollars have increased over the last few months, eg. Mud Creek Days.	4,256	9,000	(4,744)
Marketing & Communications			
No purchases recorded yet for swag and maps purchase coded to different account. Staff will be utilizing these dollars in the coming months.	291	6,000	(5,709)
Operational Equip & Supplies			-
Main savings in Economic Development Dept and Community Dev Adm Dept. Placemaking amenities in Ec. Dev. Department have not yet been purchased. Baby barn purchase in Comm Dev Adm Dept has not been made yet.	7,649	19,115	(11,466)
Contracted Service			-
\$6,000 budgeted in Ec Dev Dept has not been required to date and \$5,000 final payment to Acadia for summer programs not yet issued. A # of smaller budgeted purchases are being reviewed by Staff to see if they are required.	19,330	36,087	(16,757)