



ATTENDING

Town Council

Mayor Jeff Cantwell, Councillor David Mangle, Councillor Carl Oldham, and Councillor Dan Sparkman

RCMP Advisory Board

Chairman Dan Sparkman, Mayor Jeff Cantwell, Councillor Carl Oldham, Jim Morgenstern, Chief Administrative Officer Erin Beaudin, Sgt. Stephen Power, and Recording Secretary Dan Stovel

ALSO ATTENDING

Chief Superintendent Marlene Snowman RCMP Criminal Operations, District Policing Officer for SouthWest Nova Superintendent Sylvie Bourassa-Muise, Manager RCMP Strategic Planning and Client Services Donna Jewers, Department of Justice Executive Director Public Safety Bob Purcell, Director of Contracts Department of Justice Wanda Fletcher, and S/Sgt Paul Coughlin

LATE ARRIVALS

Councillor Dan Sparkman

ABSENT WITH REGRETS

Deputy Mayor Wendy Donovan, Councillor Hugh Simpson, Councillor Mercedes Brian, Joan Boutilier, and Meg Townsend

CALL TO ORDER

Meeting called to order at 10:06 am

1. APPROVAL OF AGENDA

MOTION: IT WAS REGULARLY MOVED AND SECONDED THAT THE AGENDA BE APPROVED AS CIRCULATED.

CARRIED

2. RCMP PRESENTATION – Policing Review:

- Presented by “H” Division RCMP and facilitated by Superintendent Sylvie Bourassa-Muise
- RCMP began policing the Town of Wolfville in 2000 under the Provincial Police Service Agreement ([PPSA](#)) with 8 full time Constables and a full time Sergeant.
- At that time there was an additional document - the “Roles and Responsibilities” document – which was intended to outline the specific expectations of the RCMP and the Town.
- Since May 2000, the Roles and Responsibilities document has not been revisited and there has been no increase or reduction in full time resources allocated to the Town of Wolfville.
- In 2015 conversations began with the RCMP and the Town CAO regarding the Roles and Responsibilities document and how District Policing came to be in the Town of Wolfville.
- Today’s presentation was provided to present information and answer questions regarding policing in the Town of Wolfville.
- Important participation from Department of Justice as the contract with the Town of Wolfville for policing is through the Department of Justice

10:13am Councillor Sparkman arrived

- There have been ongoing discussions with the Town of Wolfville with regards to understanding how the Town operates with policing services being provided by the RCMP.
- The Town of Wolfville does very much have a voice in policing matters.

a. District Policing Model

- The District Policing Model was implemented in Kings District to improve communication and accountability to allow the RCMP to operate as a cohesive unit with the integration of service delivery and cross-sharing of information and resources.
- The Model provides:
 - Enhanced operational effectiveness for visibility and scheduling which enhances public and officer safety
 - Flexibility in resource deployment
 - Improved knowledge of the District on the part of the Regular Members
 - Decreased overtime costs can also be realised through the effective management of human resources
- With public and officer safety as the highest priority, the District Policing Model has created an environment of borderless policing with an enhanced efficiency in the use of resources.
- As part of the District Policing Model, the Town of Wolfville benefits from additional resources as part of the Kings East complement and provides assistance elsewhere in the District if necessary and able.
- In looking at municipalities responsibilities after the Service Exchange Agreement in 1995 and the [Police Act](#), what shifted during the Service Exchange was that the municipalities would take over the responsibilities for their own policing. In doing so, for those municipalities using provincial police services as their service provider, the Service Exchange Agreement provided that the municipality would essentially provide their own frontline services and that the municipality could enhance that in any way they wanted but that the Province would continue to support the Town or any municipality that had the RCMP as their service provider with centralized services – specialized teams such as Emergency Response Team, Underwater Recovery, Major Crimes, Polygraph etc.
- The District Policing Model is flexible, and many municipalities are leaning towards this type of policing model.
- The Governance for whatever service or model is chosen is derived from a number of different documents. In 2004 the new Police Act came into force creating a Police Advisory Board. In looking at the statutory authority within the Police Act, which sets out for the municipality to work with the Detachment Commander and to develop the priorities for municipal policing.
- The RCMP understand that a municipalities local priorities are the RCMP's significant responsibility and if there have had challenges with this in the past, that understanding is trying to be reset.

b. Crime Trends:

2014

- Wolfville RCMP responded to 1,811(*) calls for service which was approximately 227 calls per member for the year.
- Kings District RCMP responded to 13,897(*) calls for service which was approximately 348 calls per member for the year
(*) includes pro-active police work and breach checks

2006-2015

- Wolfville RCMP responded to an average of 1,780(*) calls for service per year
- Kings District RCMP responded to an average of 14,273(*) calls for service per year
(*) numbers do not include breach checks

c. Strategic Planning:

- Kings District RCMP total district establishment – 62
 - 22 – support services who support the front line members and whose primary function is not to respond to calls for service
 - 28 – Kings East / 12 – Kings West (front-line members)
 - Funded Wolfville positions – 8 (front-line members)
 - The RCMP police 99.1% of the total area of Kings County, and the remaining area and population is policed by Kentville Police Services.
 - As part of Strategic Planning & Client Services for the Province of Nova Scotia, a tool known as Police Resourcing Methodology (PRM) is used to help with decision-making.
 - The PRM is a unique, RCMP developed, computerized study that assists in determining the workload burden on uniform first responders at detachments. The PRM is flexible, thorough and can be modified for different scenarios.
 - PRM focuses on the daily activities of a detachment and first responders.
 - The Town of Wolfville operates as part of the Kings District Model, so a workload analysis was completed for 8 first responders. The review was completed using 2014 Police Occurrence Reporting System (PROS) data.
 - Allows for examination for workload based on parameters such as funding source or location
 - Wolfville 2014 Top 15 Calls for Service by Time Required (Weighted Workload)
See [Appendix A](#)
 - Wolfville 2014 average calls for service per month
See [Appendix B](#)
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- Wolfville 2014 average calls for service per week (by day of week)
See [Appendix C](#)

d. Cost of Resources:

- The PPSA was signed on April 1, 2012 between the Government of Canada and the Government of the Province of Nova Scotia
- For the 2015/16 fiscal year, the Town of Wolfville will pay \$1,298,673 for nine (eight front line responders plus one Sergeant) RCMP members under the PPSA. All costs billed to the municipality are under the 70/30 cost share ratio with the Government of Canada as stated in the PPSA (70% cost to the municipality / 30% cost to the Government of Canada).
- The cost per officer charged to municipalities is net zero (no profit margin added to the cost).
- The cost is an all in costing methodology which means it fully reflects the cost of pricing by member.
- In looking at the cost formula, the overall cost of what it takes to have the RCMP in the province is taken into account.
- There are two shared services within the Province:
 - The Operations Communications Centre in Truro, NS, and
 - The Advisory NCO positions that help support front-line service members
- What does the province contribute: The Province will expense approximately \$49M this fiscal year for policing services.

e. Efficiencies of District Model:

- If Wolfville were stand-alone for policing services, major events would have to be handled in house as much as possible. For the frequent major events in Wolfville, that would mean re-scheduling members to work the major events. The impact of that is that it would reduce policing coverage before and after the event.
- The benefit of the District Policing Model is a larger pool of on-shift members to draw from, as well as a larger pool of overtime candidates. In the District Policing Model the Town of Wolfville receives and gives assistance as necessary and able.
- Enhanced Policing Activities – Wolfville Detachment
 - Welcome Week Acadia University
 - Deep Roots Music Festival
 - Homecoming
 - Hockey Events (Rogers Hometown Hockey)
 - Christmas Light Up
 - Convocation at Acadia
 - Mud Creek Days
 - Red Serge Events such as Remembrance Day and Canada Day
- Kings District – Wolfville included:
 - Valley Harvest Marathon
 - Apple Blossom Festival / Parade

f. Now What:

- RCMP commitment to the Town of Wolfville is to look at the Roles and Responsibilities document – in the process of refreshing the document.



- Commitment from both RCMP and The Town towards working on the Bylaws.
- In moving forward, the RCMP is committed to working with the Town.
- There is no difference in level of commitment from the RCMP for the various levels of Priorities – Federal, Provincial and Municipal priorities all exist.

g. Question Period:

- Does the analysis show the 8 Front Line elements and 1 supervisor are sufficient for the Town of Wolfville – are sufficient resources available?
 - If Wolfville were “Stand-alone” there would not be sufficient resources; however, under the District Policing model with support from Kings County there are sufficient resources
 - There is a requirement for 2 members to be available at all times within the Town of Wolfville
 - 24 hour coverage was brought in for Wolfville in 2013 under the District Policing Model
 - Particular attention is paid to events that bring in large numbers of people
 - RCMP is working more and more with the community on managing Public Safety
 - District Policing model is an efficient way in which to manage resources
- RCMP Nova Scotia is committed to doing the very best for the community.
- Communication has to continue between the local detachment and Detachment Commander.
- Chair thanked representatives from the RCMP and Department of Justice for coming to present to Town Council and the RCMP Advisory Board.
- Chief Superintendent Snowman expressed gratitude to Town Council and RCMP Advisory Board for providing the opportunity to present the RCMP Policing Review. RCMP Nova Scotia is committed to doing the very best for the community.
- RCMP visibility in the Town of Wolfville is seen differently by the community members and the RCMP – specifically, in the commercial core area of downtown Wolfville where it is a perceived that there is little RCMP visibility.
- Continue to work on communications to ensure that the RCMP provides the right speaking points to Council through the RCMP Advisory Board.

3. NEXT MEETINGS

- a. The next regular meeting of the RCMP Advisory Board is scheduled for Tuesday, March 22, 2016.

4. REGULAR MEETING ADJOURNED

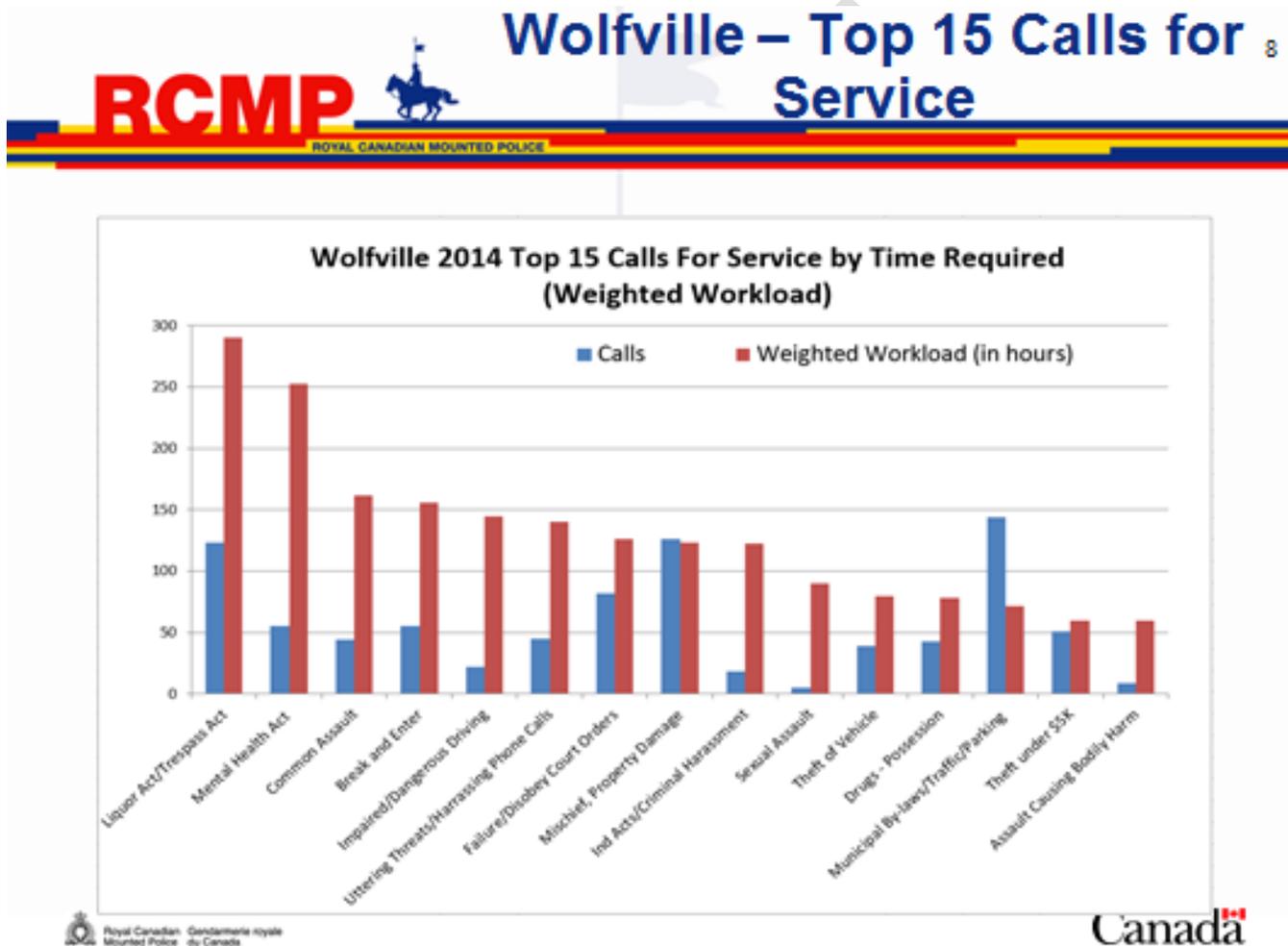
MOTION: IT WAS REGULARLY MOVED AND SECONDED THAT THE JOINT COUNCIL-RCMP ADVISORY BOARD MEETING BE ADJOURNED AT 11:26 AM.

CARRIED

Approved at the June 28, 2016 RCMP Advisory Board Meeting.

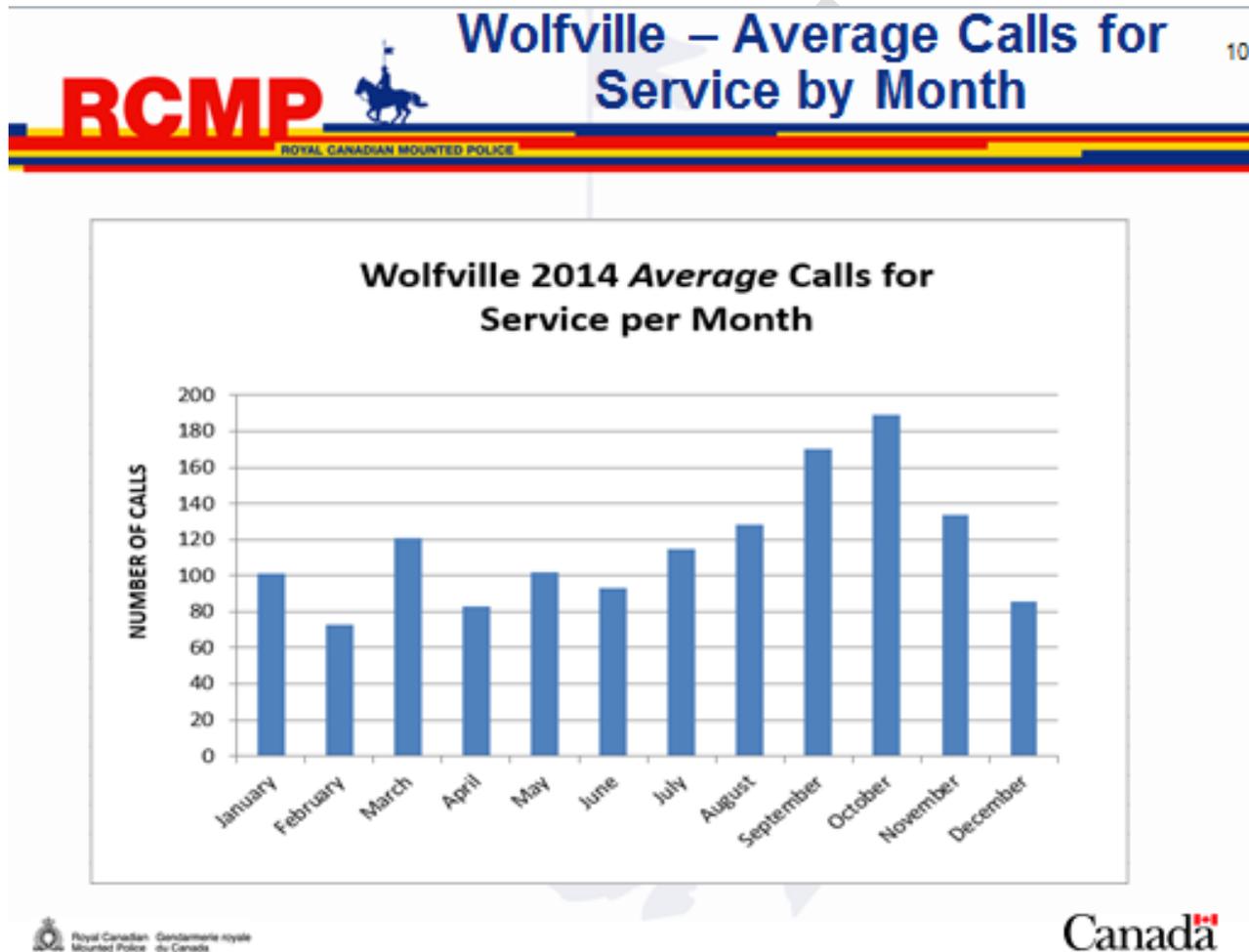
As recorded by Dan Stovel, AA Corporate Services.

Appendix A – Wolfville Top 15 Calls for Service



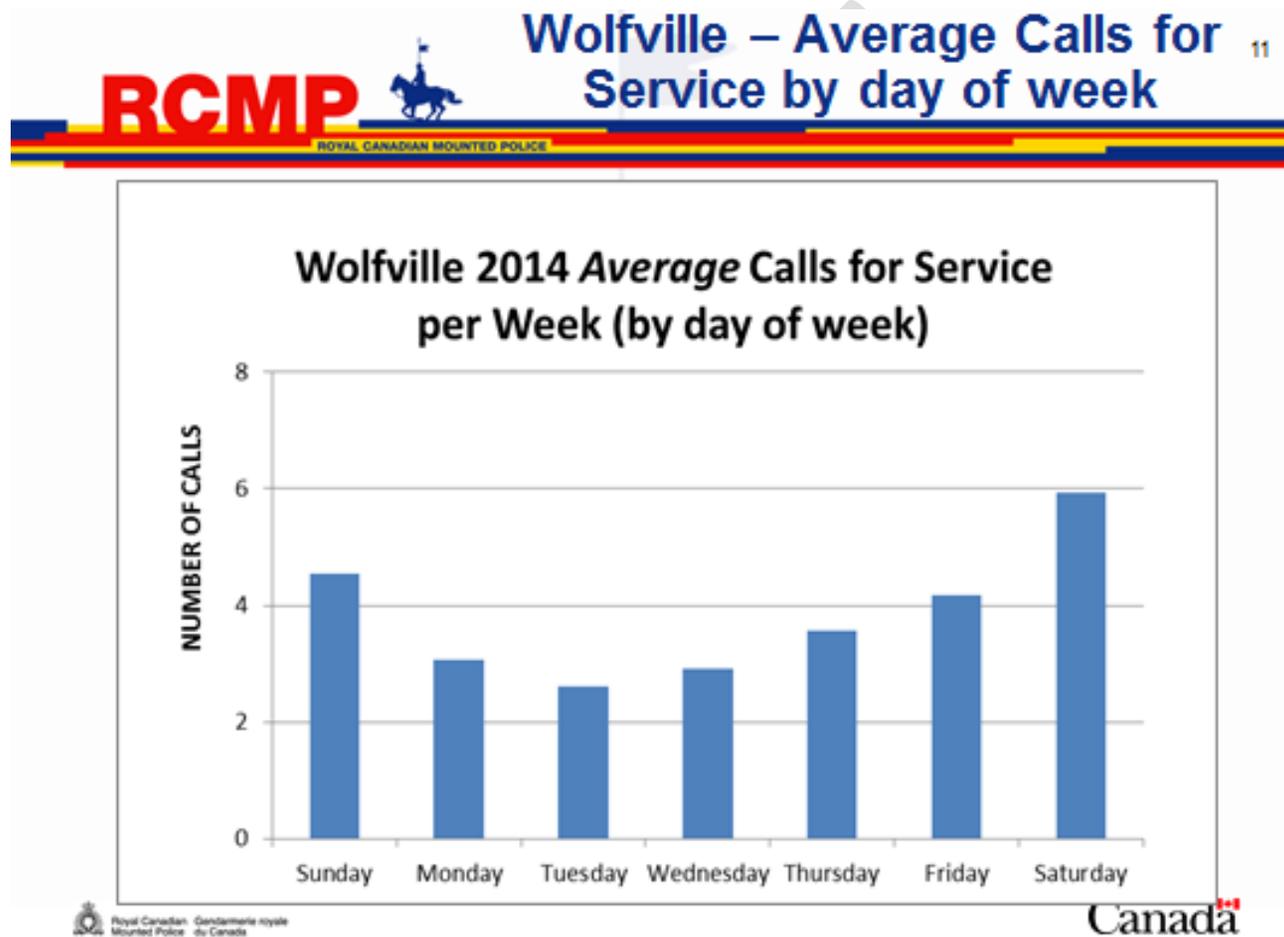
Source: 2016-03-08 Joint Town Council/RCMP Advisory Board Meeting RCMP Presentation

Appendix B – Wolfville Average Calls for Service by Month



Source: 2016-03-08 Joint Town Council/RCMP Advisory Board Meeting RCMP Presentation

Appendix C – Wolfville Average Calls for Service by Day of Week



Source: 2016-03-08 Joint Town Council/RCMP Advisory Board Meeting RCMP Presentation